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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

TOWN COUNCIL		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011118	TOWN COUNCIL SALARIES							
011118	511001 CLRCL SAL Clerk of the Council	.00	.00	.00	1,345.50	.00	6,000.00	
	TOTAL TOWN COUNCIL SALARIES	.00	.00	.00	1,345.50	.00	6,000.00	
	TOTAL TOWN COUNCIL	.00	.00	.00	1,345.50	.00	6,000.00	
011238	TOWN MANAGER SALARIES							
011238	510101 APPTDPTHD Town Manager	240,577.48	172,000.00	172,000.00	130,769.60	.00	173,400.00	
011238	511000 FT SAL Assistant Town Manager	201,761.70	120,000.00	120,500.40	92,808.00	.00	120,000.00	
011238	511001 CLRCL SAL Confidential Executive Assistant and Clerk of the Council - \$51,660	.00	105,986.00	109,772.00	75,041.23	.00	102,829.00	
011238	511028 ECON DEVL Confidential Office Assistant and Licensing Clerk - \$51,300	.00	60,000.00	60,000.00	46,154.00	.00	62,425.00	
011238	513000 REG OT Clerk to the Licensing Board	3,906.61	500.00	1,013.60	1,404.33	.00	1,000.00	
	TOTAL TOWN MANAGER SALARIES	446,245.79	458,486.00	463,286.00	346,177.16	.00	459,654.00	
011239	TOWN MANAGER EXPENSES							
011239	524200 MAINT VEH Maintenance and Operating Costs of Town Hall Pool Vehicle Includig Fuel, Inspection and Minor Repairs	274.98	1,100.00	1,100.00	35.00	.00	2,500.00	
011239	524300 MNT OFFEQP Maintenance and Replacement of Office Equipment	2,563.56	2,800.00	2,800.00	2,563.56	.00	2,800.00	
011239	530010 CONTR SERV Contracted Services for Projetscs	.00	12,700.00	12,700.00	.00	.00	12,000.00	
011239	530012 BILLING Billing Services for Parking Tickets	888.00	2,500.00	2,500.00	1,000.00	.00	2,500.00	
011239	530500 TRNG SEM Training and Certification Expenses	1,503.17	4,500.00	4,500.00	3,715.00	.00	4,500.00	
011239	534002 CELL PHNE Mobile Telephone Expenses	1,650.55	1,400.00	1,400.00	1,209.99	.00	1,500.00	
011239	534200 PRINTING Miscellaneous Printing Services	45.00	100.00	100.00	.00	.00	100.00	
011239	534400 TWRPT Printing of the Annual Town Report	3,064.99	3,000.00	3,000.00	.00	.00	3,500.00	
011239	534500 POSTAGE Postage and Delivery Services	367.01	1,000.00	1,000.00	169.38	.00	500.00	

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

TOWN MANAGER		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011239	534600 ADV NOTC Advertising Notices for the Town Manager's Office, Town Council and Licensing Board	.00	2,745.00	2,745.00	2,139.80	.00	3,000.00	
011239	542000 OFFICE SUP Miscellaneous office Supplies	1,779.65	2,000.00	2,000.00	2,794.78	.00	2,500.00	
011239	548000 GASOLINE	.00	2,000.00	2,000.00	202.62	.00	.00	
011239	551000 PUBLICATIO Education Publications	278.00	300.00	300.00	278.00	.00	300.00	
011239	569200 SRPEDD Southeastern Regional Planning and Economic Development District (SRPEDD) Assessment	5,378.33	5,500.00	5,500.00	5,512.71	.00	5,600.00	
011239	571000 TRAVEL EXP Travel Expenses	305.13	5,200.00	5,200.00	.00	.00	2,000.00	
011239	573000 DUESMBSHP Dues and Memberships for the Town and Town Manager Staff	4,801.00	6,500.00	6,500.00	4,581.00	.00	6,000.00	
	TOTAL TOWN MANAGER EXPENSES	22,899.37	53,345.00	53,345.00	24,201.84	.00	49,300.00	
	TOTAL TOWN MANAGER	469,145.16	511,831.00	516,631.00	370,379.00	.00	508,954.00	
011329	RESERVE FUND							
011329	578000 RESERVEFND Reserve Fund for Emergency Expenses	.00	150,000.00	128,500.00	.00	.00	150,000.00	
	TOTAL RESERVE FUND	.00	150,000.00	128,500.00	.00	.00	150,000.00	
	TOTAL RESERVE FUND	.00	150,000.00	128,500.00	.00	.00	150,000.00	
011358	ACCOUNTANT SALARIES							
011358	510101 APPTDPTH Original increase date was 2/28/21 but pushed to 6/30/21 to be in line with the fiscal year. \$104,040 X 102.75% = \$106,901.08	102,706.22	104,761.00	104,761.00	80,030.80	.00	106,902.00	
011358	511000 FT SAL Reflects CBA Wage Increase	63,293.90	64,848.00	65,821.90	50,633.92	.00	72,308.00	
011358	511001 CLRCL SAL Karen Douglas AFSCME - GR. 2-8 - \$48,195.68 AFSCME - GR. 2-5 - \$41,636.40	79,308.15	83,892.00	83,892.00	64,532.00	.00	89,833.00	
011358	513000 REG OT Overtime account for AFSCME employees	.00	500.00	500.00	24.74	.00	500.00	
	TOTAL ACCOUNTANT SALARIES	245,308.27	254,001.00	254,974.90	195,221.46	.00	269,543.00	
011359	ACCOUNTANT EXPENSES							
011359	530500 TRNG SEM MMAAA Fall Conference for L & T - \$70 X 2 = \$140 MMAAA March Conference for L & T - \$400 X 2 = \$800 MMAAA June Conference for L & T - \$285 X 2 = \$570 P/N/B Counties Meetings for L & T - \$95 X 2 = \$190 MCPPO Meeting(s) for T - \$200	485.00	1,900.00	1,900.00	2,246.00	.00	1,900.00	

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

ACCOUNTANT		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011359	534500 POSTAGE	168.80	150.00	150.00	98.94	.00	170.00	
	Postage to Mail 1099 Forms							
011359	542000 OFFICE SUP	1,173.67	1,200.00	1,200.00	918.66	.00	1,200.00	
	Printer/Copier Ink Cartridges - \$400							
	Form 1099 & Envelopes - \$300							
	Storage Boxes - \$850							
	Misc. Items - Binders, Tabs, Calculator Tape & Ink, Post-it Notes, File Folders, Etc.							
011359	571000 MLGE&TOLLS	82.37	2,000.00	2,000.00	.00	.00	2,000.00	
	MMAAA Conference-Hotel (L & T) -- \$1,375							
	Mileage -- \$600							
	Meals -- \$25							
011359	573000 DUES & MBR	410.00	450.00	450.00	390.00	.00	450.00	
	MMAAA Dues - \$80 (L) & \$45 (T) = \$125							
	P/N/B Counties Dues - \$35 (L) & \$25 (T) = \$60							
	MACPO Dues - \$225 (T)							
	TOTAL ACCOUNTANT EXPENSES	2,319.84	5,700.00	5,700.00	3,653.60	.00	5,720.00	
	TOTAL ACCOUNTANT	247,628.11	259,701.00	260,674.90	198,875.06	.00	275,263.00	
011369	TOWN AUDIT							
011369	530002 AUDITING	45,000.00	50,000.00	50,000.00	45,500.00	.00	50,000.00	
	Annual Town Audit							
011369	530010 CONTR SERV	.00	8,000.00	8,000.00	7,900.00	.00	8,000.00	
	OPEB Actuarial Expense							
	TOTAL TOWN AUDIT	45,000.00	58,000.00	58,000.00	53,400.00	.00	58,000.00	
	TOTAL TOWN AUDIT	45,000.00	58,000.00	58,000.00	53,400.00	.00	58,000.00	
011418	ASSESSORS SALARIES							
011418	510101 APPTDPTH	84,767.76	84,468.00	85,735.24	69,868.96	.00	92,001.00	
	Chief Assessor - TBD							
011418	511000 FT SAL	.00	.00	.00	.00	.00	69,672.00	
	Assistant Assesor - Cheryl Smith							
011418	511001 CLRCL SAL	133,460.66	139,761.00	139,761.00	96,602.16	.00	96,533.00	
	Full Time Clerical Office Staff							
	TOTAL ASSESSORS SALARIES	218,228.42	224,229.00	225,496.24	166,471.12	.00	258,206.00	
011419	ASSESSORS EXPENSES							
011419	524301 MNTCOMPHRD	1,500.00	1,700.00	1,700.00	1,500.00	.00	1,700.00	
	Vision and RRC Personal Property Software Maintenance Agreemnets							

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ACCOUNTS FOR:

ASSESSORS		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011419	530000 ENGINEERNG	.00	1,600.00	1,600.00	.00	.00	1,600.00	
	Map updates							
011419	530007 CONSULTNT	9,500.00	25,000.00	25,000.00	.00	.00	25,000.00	
	Assessment Services							
011419	530017 REVALUATN	20,500.00	45,000.00	45,000.00	17,600.00	.00	10,000.00	
	Revaluation Services							
011419	530500 TRNG SEM	1,345.51	5,000.00	5,000.00	625.00	.00	5,000.00	
	Training and Seminars							
011419	534500 POSTAGE	1,433.06	1,800.00	1,800.00	1,326.79	.00	1,800.00	
011419	534600 ADV NOTC	.00	160.00	160.00	.00	.00	150.00	
011419	538004 WEB HOSTNG	200.00	200.00	200.00	200.00	.00	200.00	
	Departmental costs for Vision software							
011419	538006 RGSTRYDEED	.00	200.00	200.00	.00	.00	200.00	
	Registry of Deeds recording fees							
011419	542000 OFFICE SUP	950.77	1,200.00	1,200.00	398.76	.00	1,200.00	
	Office Supplies							
011419	571000 MLGE&TOLLS	460.80	2,500.00	2,500.00	.00	.00	2,500.00	
	Seminars and Training							
011419	573000 DUES & MBR	804.00	1,350.00	1,350.00	860.23	.00	1,350.00	
	IAAO, MAAO, Bristol County Assessors, etc.							
	TOTAL ASSESSORS EXPENSES	36,694.14	85,710.00	85,710.00	22,510.78	.00	50,700.00	
	TOTAL ASSESSORS	254,922.56	309,939.00	311,206.24	188,981.90	.00	308,906.00	
011458	TREASURER SALARIES							
011458	510101 APPTDPTH	.00	.00	.00	.00	.00	53,551.00	
	2.0% increase							
011458	511000 FT SAL	79,242.24	78,945.00	80,133.89	61,635.60	.00	84,181.00	
	Reflects Contractual Increase							
011458	511001 CLRCL SAL	84,616.48	88,845.00	88,845.00	68,340.00	.00	92,626.00	
	Reflects Contractual Increase							
011458	511100 PT CLR WG	25,782.42	26,710.00	26,710.00	20,714.59	.00	28,054.00	
	5.0% increase							
	TOTAL TREASURER SALARIES	189,641.14	194,500.00	195,688.89	150,690.19	.00	258,412.00	
011459	TREASURER EXPENSES							
011459	530013 PAYROLL	66,082.40	55,790.00	83,790.00	58,330.44	.00	97,000.00	
	44,000 Payroll + 53,000 WebTime (time & attendance) - best guesimates							
011459	530014 BANK SERV	3,418.67	4,700.00	4,700.00	1,440.29	.00	4,700.00	
	20)3,419 19)3,015 18)3,942 17)3,543 16)4,697 15)3,765							

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

TREASURER		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011459	530500 TRNG SEM	300.00	.00	.00	.00	.00	550.00	
	20)300 19)525 18)425 17)380							
011459	534500 POSTAGE	5,926.26	7,000.00	7,000.00	3,591.77	.00	7,000.00	
	20)5,926 19)6,507 18)6,051 17)6,623 16)6,735 15)6,618 14)6,208 13)6,002 12)6,302							
	11)5,643							
011459	534600 ADV NOTC	105.80	.00	.00	.00	.00	200.00	
	20)106							
011459	542000 OFFICE SUP	832.08	1,300.00	1,300.00	637.54	.00	12,000.00	
	20)832 19)1,792 & \$10K for Office Consolidation							
011459	571000 MLGE&TOLLS	892.46	.00	.00	.00	.00	1,900.00	
	MCTA school/meetings, BCTCA seminars, etc.							
011459	573000 DUES & MBR	275.00	300.00	300.00	240.00	.00	400.00	
	MCTA and BCCTA							
011459	574100 EMPBONDPRE	1,000.00	1,000.00	1,000.00	225.00	.00	1,000.00	
	Best guesstimate							
	TOTAL TREASURER EXPENSES	78,832.67	70,090.00	98,090.00	64,465.04	.00	124,750.00	
	TOTAL TREASURER	268,473.81	264,590.00	293,778.89	215,155.23	.00	383,162.00	
011468	TAX COLLECTOR SALARIES							
011468	510101 APPTDPTH	.00	.00	.00	.00	.00	53,551.00	
	2.0% increase							
011468	511000 FT SAL	49,580.14	50,790.00	51,551.54	39,426.11	.00	54,097.00	
	Reflects contractual increases.							
011468	511001 CLRCL SAL	43,352.77	45,410.00	45,410.00	34,924.80	.00	48,620.00	
	7.0% increase							
011468	511100 PT CLR WG	20,987.50	21,510.00	21,510.00	16,544.00	.00	22,594.00	
	5.0% increase							
	TOTAL TAX COLLECTOR SALARIES	113,920.41	117,710.00	118,471.54	90,894.91	.00	178,862.00	
011469	TAX COLLECTOR EXPENSES							
011469	530012 BILLING	2,587.27	6,000.00	6,000.00	2,598.93	.00	6,000.00	
	20)2,587 19)4,280 18)4,998 17)5,751 16)5,490							
011469	530023 TAX TITLE	10,792.00	4,000.00	4,000.00	5,618.00	.00	6,000.00	
	20)10,792 19)3,376 18)3,344 17)4,788 16)4,408							
011469	534500 POSTAGE	19,939.45	25,000.00	25,000.00	16,710.93	.00	25,000.00	
	20)19,939 19)23,915 18)24,203 17)23,973 16)24,749 15)23,922 14)22,760 13)21,968							
	12)21,743 11)21,592							
011469	534600 ADV NOTC	1,089.58	1,200.00	1,200.00	500.00	.00	1,000.00	
	20)1,090 19)1,180 18)787.50 17)787.50 16)787.50 15)787.50 14)787.50 13)787.50							
	12)977 11)1,607							
011469	542000 OFFICE SUP	705.37	1,000.00	1,000.00	79.63	.00	2,000.00	
	20)705 19)1,771							

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

COLLECTOR		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011469	574100 EMPBONDPRE Best guesstimate	550.00	550.00	550.00	.00	.00	550.00	
	TOTAL TAX COLLECTOR EXPENSES	35,663.67	37,750.00	37,750.00	25,507.49	.00	40,550.00	
	TOTAL COLLECTOR	149,584.08	155,460.00	156,221.54	116,402.40	.00	219,412.00	
011479	INTEREST ON ABATEMENTS							
011479	579800 INTBANSGEN 0% change	.00	2,000.00	2,000.00	.00	.00	2,000.00	
	TOTAL INTEREST ON ABATEMENTS	.00	2,000.00	2,000.00	.00	.00	2,000.00	
	TOTAL INTEREST ON ABATEMENTS	.00	2,000.00	2,000.00	.00	.00	2,000.00	
011519	TOWN ATTORNEY EXPENSES							
011519	530003 LEGAL SERV Town Attorney Contracted Services	50,510.82	80,000.00	80,000.00	50,425.00	.00	75,000.00	
011519	530004 LABOR REL Labor Counsel Expenses	48,673.17	70,000.00	70,000.00	50,650.00	.00	75,000.00	
	TOTAL TOWN ATTORNEY EXPENSES	99,183.99	150,000.00	150,000.00	101,075.00	.00	150,000.00	
	TOTAL TOWN ATTORNEY	99,183.99	150,000.00	150,000.00	101,075.00	.00	150,000.00	
011528	HUMAN RESRCES SALARIES							
011528	510101 APPTDPTH	120,000.40	123,601.00	123,601.00	95,077.20	.00	127,309.00	
011528	511000 FT SAL	67,780.02	69,504.00	70,546.54	54,256.89	.00	74,117.00	
011528	511001 CLRCL SAL	100,068.80	97,346.00	97,346.00	65,431.46	.00	85,942.00	
	TOTAL HUMAN RESRCES SALARIES	287,849.22	290,451.00	291,493.54	214,765.55	.00	287,368.00	
011529	HUMAN RESRCES EXPENSES							
011529	530500 TRNG SEM This line is utilized to Increase the professional development opportunities for the Human Resources staff keeping them current with up-to-date changes in labor law, workers compensation, family medical leave and other pertinent subject areas. This requested cost would cover various seminars throughout the year at \$1,000 but additionally this year would support the cost of exam materials, exam fees and coursework towards a professional SHRM certification for the HR Health and Benefits Manager estimated at \$1,000.	40.00	1,000.00	1,000.00	.00	.00	2,000.00	

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ACCOUNTS FOR:

HUMAN RESOURCES		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011529	534200 PRINTING	722.05	750.00	750.00	.00	.00	750.00	_____
	This request supports printing cost for various items within HR to include Business Cards, envelopes, employment applications, etc.							
011529	534500 POSTAGE	55.00	100.00	100.00	.00	.00	100.00	_____
	Postage - \$100 - We have access to the School Departments postage machine and most of the mailing is handled in that manner and charged to the Schools under a Town code. We need only a small number of postage stamps for the occasional mailings that occur.							
011529	534601 ADV EMPL	450.00	3,000.00	3,000.00	2,640.00	.00	5,000.00	_____
	Advertising - Request \$5,000 - This account is utilized when there is employee turnover and there is a need to advertise. As a result, it is hard to plan for the proper funding amount. However, historically over the past 3 years we have expended close to the \$5,000. I am not recommending an increase currently. The last time we needed funding above was in 2015 at \$7,500.							
011529	542000 OFFICE SUP	1,517.43	2,500.00	2,500.00	904.26	.00	2,500.00	_____
	Office Supplies = Request \$2,500. The amount requested is not an increase over last year and does not include any proposed increased cost item to highlight. In general, this account is used to support all office supply needs for the HR Dept items supporting Town/School. The expense over the years has included: paper stock (post it notes, lined pads, note pads, etc.) pens, staples, push pins, file folders (we use a ton of these), hanging files, etc.) The larger expenses are incurred with re-ordering of employee personnel file folders at a cost of approximately \$75.00 per package of 25, as well as any special items that over the years have involved replacement office chairs, file cabinets, fax machine, etc.							
011529	571000 MLGE&TOLLS	.00	300.00	300.00	.00	.00	150.00	_____
	This line is used to pay for parking fees or milage fees expended for attendance at local seminars & membership meetings.							
011529	573000 DUES & MBR	744.00	750.00	750.00	744.00	.00	744.00	_____
	The requested amount reflects the cost of membership with the following groups: MMHR \$275.00 is the Massachusetts Municipal Human Resources group. Through membership I am able to gain access to discounted seminars as well as a list serve of all member HR Towns throughout the state to access valuable information relating to HR practices/policies. MASPA - \$250.00 is the Massachusetts Association of School Personnel. Through membership I can gain access to free and discounted seminars as well as gaining access to list serve of the member School Systems throughout the state for valuable information relating to HR practices/policies. SHRM- \$219.00. I received and maintain my Professional in Human Resources (PHR) certification with the Society for Human Resources. The Society for Human Resource Management (SHRM) is a professional human resources membership association headquartered in Alexandria, Virginia. SHRM promotes the role of HR as a profession and provides education, certification, and networking to its members, while lobbying Congress on issues pertinent to labor management.							

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FOR PERIOD 99

ACCOUNTS FOR:

HUMAN RESOURCES	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
TOTAL HUMAN RESRCES EXPENSES	3,528.48	8,400.00	8,400.00	4,288.26	.00	11,244.00	
TOTAL HUMAN RESOURCES	291,377.70	298,851.00	299,893.54	219,053.81	.00	298,612.00	
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011558 IT SALARIES							
011558 510101 APPTDPTH	97,007.00	96,707.00	98,157.80	75,506.00	.00	103,125.00	
Reflects Contractual Increase							
011558 511000 FT SAL	130,474.04	136,402.00	138,373.28	102,455.20	.00	198,953.00	
Assistant IT Director - \$84,181.00							
IT User Support Specialist - \$62,106.00							- Reclass to Reflect Job Duties
IT User Support Specialist - \$52,666.00							- Web Master and Desktop Support
TOTAL IT SALARIES	227,481.04	233,109.00	236,531.08	177,961.20	.00	302,078.00	
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011559 IT EXPENSES							
011559 524301 MNTCOMPHRD	19,133.97	40,000.00	40,000.00	5,989.90	.00	80,000.00	
\$20,000 Break/ Fix/ Replace							
\$60,000 Lease for new servers							
011559 524302 MNT COMPSF	265,287.36	431,000.00	431,000.00	368,532.39	.00	450,000.00	
Digicert 2,000							
Tyler 105,000							
Archive social 5,000							
FD training software 6,000							
FD Firehouse 1,500							
FD Fire Inspector 2,800							
FD Crewsence 3,800							
ESRI 3,200							
Cleargov 6,500							
Gotomeeting 4,000							
Sophos 7,500							
Malwarebytes 9,000							
Foxit 5,000							
Board of Health Software 3,800							
IT Remote Connection 5,000							
Vision 15,000							
Mapgeo 5,000							
Firewall support 9,000							
Wrieless Licensing 2,000							
VM Licensing 1,500							
switch support 5,000							
PD CAD Support 24,000							
Software Deployment Software 1,000							
Dog Licensing Software 1,000							
Office 365 87,000							
Viewpoint Cloud 37,000							
Seeclickfix 5,000							
IT Helpdesk Software 4,000							
Avigilon licensing / support 10,000							
Backup server support 4,200							
Nearmap software 9,000							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

IT DEPARTMENT		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011559	Website hosting and support 4,000 Other future licensing / support 59,200 524303 MNTTELEQP	14,411.87	15,250.00	15,250.00	14,205.31	.00	18,000.00	
011559	524308 COUNTY-CTY	11,642.03	11,642.00	11,642.00	5,199.27	.00	10,000.00	
011559	530009 GIS CONSLT	5,780.00	8,000.00	8,000.00	7,780.00	.00	15,000.00	
011559	we use appgeo to update the assors maps, and convert for vision through their spacial IQ plan. 530500 TRNG SEM	.00	5,000.00	5,000.00	.00	.00	5,000.00	
011559	Per USW contract 534000 TELPHN LCL	9,970.72	11,000.00	11,000.00	8,104.49	.00	11,000.00	
011559	Used approx 40% of budget, anticipated higher demand due to covid and reduced open to the public for FY 22 534002 CELL PHNE	3,862.55	7,000.00	7,000.00	2,867.06	.00	5,000.00	
011559	cell phone service for IT. We made a contract change that has reduced our overall bill shrink townwide. 534003 DATA LINES	309.66	10,000.00	10,000.00	7,011.01	.00	20,000.00	
011559	Currently there is one Comcast line at TH that serves a majority of town services, and the PD has one Comcast line. With the increased use of online services, we will need to increase bandwidth, and create some redundancy. 542000 OFFICE SUP	506.21	1,000.00	1,000.00	342.23	.00	1,000.00	
011559	general office supplies 542600 COPIER SUP	4,997.70	40,000.00	40,000.00	14,114.98	.00	40,000.00	
011559	This covers 3 large MFP Copiers (2 at townhall, 1 at park and rec) 20 small mfp's throughout town, and one plotter. Service, support, maint. and supplies. Gail also purchases the towns paper through this account. 571000 MLGE&TOLLS	.00	1,000.00	1,000.00	.00	.00	1,000.00	
	In case conferences etc. open back up in FY 22							
	TOTAL IT EXPENSES	335,902.07	580,892.00	580,892.00	434,146.64	.00	656,000.00	
	TOTAL IT DEPARTMENT	563,383.11	814,001.00	817,423.08	612,107.84	.00	958,078.00	
011589	TAX TITLE EXPENSES							
011589	530003 LEGAL SERV	45,733.46	30,000.00	30,000.00	26,168.00	.00	50,000.00	
	Additional \$20K for Foreclosed Properties Auction							
	TOTAL TAX TITLE EXPENSES	45,733.46	30,000.00	30,000.00	26,168.00	.00	50,000.00	
	TOTAL TAX TITLE FORECLOSURE	45,733.46	30,000.00	30,000.00	26,168.00	.00	50,000.00	
011618	TOWN CLERK SALARIES							
011618	510101 APPTDPTH	.00	.00	.00	.00	.00	65,300.00	
	Reflects Full Time Position - Retirement of Part Time Dept Head							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

TOWN CLERK		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011618	511001 CLRCL SAL	47,382.40	49,752.00	49,752.00	38,270.40	.00	.00	
	Reflects Administrative Coordinator Position							
011618	511100 PT CLR WG	24,254.25	25,455.00	25,455.00	18,800.00	.00	26,742.00	
	TOTAL TOWN CLERK SALARIES	71,636.65	75,207.00	75,207.00	57,070.40	.00	92,042.00	
011619	TOWN CLERK EXPENSES							
011619	534500 POSTAGE	491.30	450.00	450.00	233.18	.00	650.00	
	Postage will cover the cost to mail out vital records that are requested online. For every online transaction the Town collects \$1.50 for postage/service fee.							
	We have increased this Postage line by \$200 to cover the demand for online mailings. This will also allow us to continue to do a quartely mailing to all Business to renew there DBA.							
011619	542000 OFFICE SUP	784.67	1,700.00	1,700.00	563.94	.00	1,500.00	
	Expenses: 2022 dog licenses \$460.00 approx. Bond Paper for Vitals \$250.00 (\$25 per box) Envelopes/Pens/Office Supplies \$400.00 Archive Vital records \$350.00 (1 year)							
	We have asked for \$200 less this year and moved the request over to postage where it is needed more at this time.							
011619	573000 DUES AND M	150.00	200.00	200.00	150.00	.00	200.00	
011619	574100 EMPBONDPRE	100.00	100.00	100.00	.00	.00	100.00	
	TOTAL TOWN CLERK EXPENSES	1,525.97	2,450.00	2,450.00	947.12	.00	2,450.00	
	TOTAL TOWN CLERK	73,162.62	77,657.00	77,657.00	58,017.52	.00	94,492.00	
011628	ELECTIONS SALARIES							
011628	511001 CLRCL SAL	90,735.17	95,154.00	95,154.00	73,195.20	.00	101,908.00	
	Elections coordinator \$53,288.00 assistant \$48,620.00							
011628	511100 PT CLR WG	.00	2,083.00	2,083.00	5,179.68	.00	1,800.00	
	temp help in office 120 hrs during Early voting period @ approx. \$15.00 per hour							
011628	511101 PT CUST WG	48.00	253.00	253.00	.00	.00	252.00	
	this is for when the town hall has to be open for voter reg, nomination papers (other than evenings when there is a custodian) the amount is for approx. 16.5 hrs at \$15.30 per hour							
011628	511110 PTPOLLWKRS	10,515.16	27,673.00	27,673.00	25,926.56	.00	14,730.00	
	wardens/clerks 1530. prov clerks 510. election wrkrs 5880. mach tester 214. Early Voting 6596.							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

ELECTIONS		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011628	513000 REG OT required for elections,early voting, be open	9,057.84	6,000.00	6,000.00	28,643.08	.00	6,000.00	
	TOTAL ELECTIONS SALARIES	110,356.17	131,163.00	131,163.00	132,944.52	.00	124,690.00	
011629	ELECTIONS EXPENSES							
011629	524304 MNTELECEQP Maint contract, coding machines automark coding	6,853.62	13,800.00	13,800.00	4,061.37	.00	9,800.00	
011629	530015 CATERING meals for pollworkers on election day 74@26.50	1,638.33	4,276.00	4,276.00	2,823.00	.00	1,961.00	
011629	530500 TRNG SEM 3 conference fees @ 50. each	.00	120.00	120.00	.00	.00	150.00	
011629	534200 PRINTING persons listed books, census forms, ballot printing, confirmation notices, affirmation forms	5,661.76	11,850.00	11,850.00	.00	.00	10,000.00	
	1250.	3000.		5000.			500.	
	300.							
011629	534500 POSTAGE census mailing 5200. confirmation mailing 2450. postage (ave 500. per month) x 12 = 6000.	10,001.06	12,500.00	12,500.00	7,503.35	.00	13,650.00	
011629	534600 ADV NOTC advertising for election & early voting	.00	800.00	800.00	.00	.00	300.00	
011629	542000 OFFICE SUP office supplies	700.55	600.00	600.00	559.67	.00	550.00	
011629	542500 COMP SUPP toner for state printer 2 @155. ink for elections printer 40	154.90	350.00	350.00	309.80	.00	350.00	
011629	558600 ELECTN SUP this account is specifically for election supplies. there are no major supplies anticipated this year	246.53	1,000.00	1,000.00	703.59	.00	1,000.00	
011629	571000 MLGE&TOLLS mileage, accomodations, meals for 3 MTCA conferences per year	1,119.45	1,145.00	1,145.00	.00	.00	1,500.00	
011629	573000 DUES & MBR MTCA associate membership	75.00	75.00	75.00	.00	.00	75.00	
	TOTAL ELECTIONS EXPENSES	26,451.20	46,516.00	46,516.00	15,960.78	.00	39,336.00	
	TOTAL ELECTIONS	136,807.37	177,679.00	177,679.00	148,905.30	.00	164,026.00	
011659	LICENSING BOARD EXPENSES							
011659	534600 ADV NOTC	2,476.50	.00	.00	.00	.00	.00	
	TOTAL LICENSING BOARD EXPENS	2,476.50	.00	.00	.00	.00	.00	
	TOTAL LICENSING BOARD	2,476.50	.00	.00	.00	.00	.00	
011718	CONSERVATION SALARIES							
011718	510101 APPTDPTH Dept. Head salary step increase	70,438.64	72,244.00	73,327.68	56,405.20	.00	77,037.00	

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

CONSERVATION		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011718	511001 CLRCL SAL	.00	.00	9,045.18	7,039.20	.00	27,993.00	
TOTAL CONSERVATION SALARIES		70,438.64	72,244.00	82,372.86	63,444.40	.00	105,030.00	
011719	CONSERVATION EXPENSES							
011719	521000 ELECT NAED Moran Street and Broadway Extension lights.	517.54	1,000.00	1,000.00	312.98	.00	600.00	
011719	524100 MNT GRNDS Maintenance of conservation areas (fencing, signage, trails, etc.)	2,174.39	5,000.00	5,000.00	.00	.00	2,500.00	
011719	524101 MNT PND Based on quote from new company for treatment of both ponds (Upper/Lower Falls and Whitings). Includes follow up inspection and treatment if needed.	9,090.00	11,585.00	11,585.00	10,070.00	.00	17,945.00	
011719	524200 MAINT VEH Incidental maintenance of Ford Explorer if needed.	.00	400.00	400.00	270.17	.00	400.00	
011719	524204 CAR WASH	12.00	200.00	200.00	.00	.00	100.00	
011719	530500 TRNG SEM Workshops and training for professional development.	.00	200.00	200.00	105.00	.00	300.00	
011719	534500 POSTAGE Mailings not related to Wetlands Protection Act.	13.55	100.00	100.00	.00	.00	50.00	
011719	534600 ADV NOTC Advertising notices for public meetings, and hearings. Increase for anticipated hearings for stormwater permits.	101.20	200.00	200.00	167.20	.00	300.00	
011719	542000 OFFICE SUP New desks to be purchased with FY21 budget. Intend to purchase new desk scanner for digitizing all Conservation files.	813.67	350.00	350.00	1,444.52	.00	500.00	
011719	548000 GASOLINE	73.59	150.00	150.00	.00	.00	150.00	
011719	569000 IN LIEU TA In lieu of taxes payment to Plainville for Conservation property.	942.17	1,000.00	1,000.00	944.30	.00	950.00	
011719	573000 DUES & MBR Commission members and Conservation Administrator membership to MACC and MSMCP.	594.00	650.00	650.00	585.00	.00	600.00	
TOTAL CONSERVATION EXPENSES		14,332.11	20,835.00	20,835.00	13,899.17	.00	24,395.00	
TOTAL CONSERVATION		84,770.75	93,079.00	103,207.86	77,343.57	.00	129,425.00	
011758	PLANNING SALARIES							
011758	510101 APPTDPTH	78,667.38	78,942.24	80,126.28	64,399.01	.00	78,282.00	
011758	511001 CLRCL SAL	47,258.64	49,627.76	49,627.76	25,790.11	.00	37,783.00	
TOTAL PLANNING SALARIES		125,926.02	128,570.00	129,754.04	90,189.12	.00	116,065.00	
011759	PLANNING EXPENSES							
011759	530000 ENGINEERNG If Planning Board needs Engineering Services beyond Consultant Review	.00	1,000.00	1,000.00	.00	.00	1,000.00	

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

PLANNING DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011759 534500 POSTAGE	37.35	100.00	100.00	204.69	.00	100.00	
Statutorily required legal notification per MGL Ch40A Sec 5 if a zoning map or zoning by-law amendment is proposed by the Town as party							
011759 534600 ADV NOTC	243.80	500.00	500.00	.00	.00	500.00	
Statutorily required legal notification per MGL Ch40A Sec 5 if a zoning map or zoning by-law amendment is proposed by the Town as party							
011759 542000 OFFICE SUP	697.10	500.00	500.00	.00	.00	500.00	
Office Supplies: Filing System Materials (ie. folders, labels, filing cabinet), other miscellaneous office supplies							
TOTAL PLANNING EXPENSES	978.25	2,100.00	2,100.00	204.69	.00	2,100.00	
TOTAL PLANNING DEPARTMENT	126,904.27	130,670.00	131,854.04	90,393.81	.00	118,165.00	
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011768 ZONING SALARIES							
011768 511001 CLRCL SAL	.00	.00	3,771.00	3,645.30	.00	11,664.00	
Hours allocated for clerical position - McCroy							
011768 513000 REG OT	9,131.57	.00	6,370.00	6,120.03	.00	1,548.00	
TOTAL ZONING SALARIES	9,131.57	.00	10,141.00	9,765.33	.00	13,212.00	
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011769 ZONING EXPENSES							
011769 534500 POSTAGE	.00	50.00	50.00	.00	.00	50.00	
Postage for notices to applicants							
011769 534600 ADV NOTC	.00	150.00	150.00	.00	.00	150.00	
Advertisments for Changes in zoning							
011769 542000 OFFICE SUP	13.09	100.00	100.00	.00	.00	200.00	
misc. office supplies and new office chair							
TOTAL ZONING EXPENSES	13.09	300.00	300.00	.00	.00	400.00	
TOTAL ZONING BOARD	9,144.66	300.00	10,441.00	9,765.33	.00	13,612.00	
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011928 PUBLIC BUILDINGS & PROPERTIES							
011928 511008 LBR WGS	37,605.32	39,000.00	39,000.00	29,755.40	.00	40,700.00	
Full Time Custodian Town Hall							
011928 511101 PT CUST WG	3,997.86	14,500.00	14,500.00	8,516.26	.00	17,000.00	
Part Time Night Custodian - Town Hall							
011928 513000 REG OT	670.68	3,000.00	3,000.00	793.45	.00	3,000.00	
Custodial Overtime							
TOTAL PUBLIC BUILDINGS & PRO	42,273.86	56,500.00	56,500.00	39,065.11	.00	60,700.00	
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011929 PUBLIC BUILDINGS & PROPERTIES							
011929 521000 ALLNS ELECT NAED	.00	4,000.00	4,000.00	2,863.68	.00	4,000.00	
Electricity - Allen Ave Building							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

PUBLIC BUILDINGS & PROPERTIES		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
011929	521000 LESTG ELECT NAED	262.61	300.00	300.00	153.93	.00	300.00	
	Electricity - Lestage Building and Outside Light							
011929	521000 THALL ELECT NAED	25,385.36	32,700.00	32,700.00	30,170.50	.00	36,000.00	
	Electricity - Town Hall							
011929	521100 ALLNS NAT GAS	.00	.00	.00	257.18	.00	1,200.00	
	Gas Hot Water - Allen Ave							
011929	521100 THALL NAT GAS	8,289.76	8,500.00	8,500.00	6,061.78	.00	8,500.00	
	Natural Gas for Heat Hot Water - Town Hall							
011929	521300 ALLNS BOILERFUEL	.00	18,000.00	18,000.00	7,560.64	.00	18,000.00	
	Boiler Fuel - Allen Avenue							
011929	523000 ALLNS WATER	.00	500.00	500.00	471.28	.00	1,000.00	
	Water - Allen Ave							
011929	523000 LESTG WATER	151.19	200.00	200.00	114.40	.00	200.00	
	Water - Lestage							
011929	523000 THALL WATER	909.88	1,200.00	1,200.00	611.78	.00	1,200.00	
	Water - Town Hall							
011929	524000 ALLNS MNT BLDG	25,434.86	8,500.00	8,500.00	6,432.17	.00	12,000.00	
	Building Maintenance Costs - Allen Ave							
011929	524000 LESTG MNT BLDG	667.35	400.00	400.00	270.00	.00	650.00	
	Building Maintenance - Lestage							
011929	524000 THALL MNT BLDG	12,934.88	25,000.00	25,000.00	16,372.94	.00	55,000.00	
	Building Maintenance Costs - Town Hall							
011929	524100 COURT MNT GRNDS	2,455.00	10,000.00	10,000.00	4,910.00	.00	10,000.00	
	DEP Charges for Polution at the Courtois Site							
011929	527202 THALL RTLSWTRCLR	1,789.17	900.00	900.00	532.39	.00	2,000.00	
	Water Cooler Rental and Water - Town Hall							
011929	529003 ALLNS TRASH REM	.00	1,500.00	1,500.00	.00	.00	1,500.00	
	Trash Removal - Allen Ave							
011929	529003 THALL TRASH REM	3,054.76	3,000.00	3,000.00	2,095.76	.00	3,500.00	
	Trash Removal - Town Hall							
011929	545000 THALL CUSTDLSUPP	2,531.20	5,000.00	5,000.00	683.46	.00	1,200.00	
	Custodial Supplies - Town Hall							
011929	558000 UNIFORMS	410.86	1,200.00	1,200.00	408.08	.00	1,200.00	
	Uniforms for Town Hall Custodians							
	TOTAL PUBLIC BUILDINGS & PRO	84,276.88	120,900.00	120,900.00	79,969.97	.00	157,450.00	
	TOTAL PUBLIC BUILDINGS & PRO	126,550.74	177,400.00	177,400.00	119,035.08	.00	218,150.00	
651979	VERIZON PEG ACCESS ENTERPRISE							
651979	530003 LEGAL SERV	.00	1,000.00	1,000.00	.00	.00	1,000.00	
651979	530010 CONTR SERV	233,084.05	231,000.00	231,000.00	160,739.57	.00	208,000.00	

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

VERIZON PEG NORTH TV	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
TOTAL VERIZON PEG ACCESS ENT	233,084.05	232,000.00	232,000.00	160,739.57	.00	209,000.00	
TOTAL VERIZON PEG NORTH TV	233,084.05	232,000.00	232,000.00	160,739.57	.00	209,000.00	
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641999 COMCAST PEG ACCESS ENTERPRISE							
641999 530003 LEGAL SERV	.00	1,000.00	1,000.00	.00	.00	1,000.00	
641999 530010 CONTR SERV	307,796.30	304,000.00	304,000.00	224,484.44	.00	304,000.00	
641999 585002 TECH EQUIP	.00	10,000.00	10,000.00	.00	.00	10,000.00	
TOTAL COMCAST PEG ACCESS ENT	307,796.30	315,000.00	315,000.00	224,484.44	.00	315,000.00	
TOTAL COMCAST PEG NORTH TV	307,796.30	315,000.00	315,000.00	224,484.44	.00	315,000.00	
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012108 POLICE SALARIES							
012108 510101 APPTDPTH	352,087.00	360,703.00	360,703.00	279,081.94	.00	367,474.00	
Polie Chief and Captain Salaries							
012108 511000 FT SAL	64,739.96	64,440.00	65,406.68	50,312.80	.00	68,716.00	
Increases per contract for FY21 and FY22							
012108 511001 CLRCL SAL	68,854.08	84,000.00	84,000.00	64,028.80	.00	86,721.00	
Step increase and contractual raises.							
012108 511002 PRFPOL SAL	962,715.32	957,525.00	957,525.00	682,867.67	.00	1,081,776.00	
New Contract increases and step raises.							
012108 511003 PATROL SAL	2,163,304.87	2,554,075.00	2,554,075.00	1,661,146.47	.00	2,560,407.00	
The minimal increase is due to upper step employees retired, were promoted or resigned, and we are replacing with bottom step employees. All step increases and contractual raises are included.							
012108 511005 DSPTCH SAL	533,399.18	700,176.00	700,176.00	408,878.72	.00	736,520.00	
Contractual raises and step increases.							
012108 511008 LBR WGS	40,038.44	41,232.00	41,232.00	31,716.40	.00	42,059.00	
Contractual raise							
012108 513000 REG OT	289,645.64	300,000.00	300,000.00	190,942.25	.00	300,000.00	
No Change							
012108 513100 COURT OT	33,127.56	55,000.00	55,000.00	6,152.29	.00	55,000.00	
No Change							
012108 513104 POLL/ELC O	4,493.59	12,600.00	12,600.00	4,339.58	.00	12,600.00	
No Change							
012108 514001 ON CALL	7,800.00	7,950.00	7,950.00	6,000.00	.00	7,950.00	
No Change							
012108 514002 HOLIDAY	57,949.43	60,000.00	60,000.00	2,895.74	.00	75,000.00	
Asking for an increase as Dispatchers are now allowed per contract to take holiday payouts, but we have never increased this line item to cover added expense. Also, if all officers took a payout, we would be severely under funded.							

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mgallagher

TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

POLICE DEPARTMENT			2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012108	514100	DETECTIVE	4,356.90	4,484.00	4,484.00	3,384.00	.00	4,484.00	
	No Change								
012108	519000	UNSD SICK	16,150.00	17,000.00	17,000.00	14,088.00	.00	21,000.00	
	Asking for an increase, as the police officers and professionals all got a raise in their sick bonus, and dispatchers now get this stipend as well, and we will have a shortage in this account.								
012108	519100	CAREER INC	264,236.33	287,672.00	287,672.00	201,207.14	.00	270,093.00	
	Line item reduced, as senior officers with the Quinn bill stipend are retiring, and new officers get a much smaller payment for their degrees.								
012108	519101	PSDSTIPEND	3,000.00	3,000.00	3,000.00	1,500.00	.00	3,000.00	
	No change								
012108	519102	LDISPSTIPN	1,500.00	2,000.00	2,000.00	.00	.00	2,000.00	
	No Change								
TOTAL POLICE SALARIES			4,867,398.30	5,511,857.00	5,512,823.68	3,608,541.80	.00	5,694,800.00	
012109	POLICE EXPENSES								
012109	521000	ELECT NAED	35,591.51	60,000.00	60,000.00	25,016.09	.00	60,000.00	
	No change								
012109	521100	NAT GAS	18,365.55	25,000.00	25,000.00	12,572.86	.00	25,000.00	
	No Change								
012109	523000	WATER	2,313.40	4,724.00	4,724.00	1,907.18	.00	5,000.00	
	Asking for an increase as our water bill has gone up quite a bit due to having to have running water for our rooftop HVAC units.								
012109	524000	MNT BLDG	66,507.31	69,403.00	69,403.00	47,550.97	.00	80,000.00	
	We are short in this account year after year, we need to have an increase to cover rising costs of maintaining this building, especially the HVAC.								
012109	524100	MAINT GRND	5,121.14	4,590.00	4,590.00	2,635.00	.00	4,590.00	
	No Change								
012109	524200	MAINT VEH	30,350.04	53,861.00	53,861.00	33,844.80	.00	53,861.00	
	No Change								
012109	529003	TRASH REM	1,588.54	1,500.00	1,500.00	1,164.46	.00	1,500.00	
	No Change								
012109	530005	MEDICALSER	2,486.90	7,051.00	7,051.00	4,417.60	.00	8,500.00	
	asking for an increase due to the cost of physicals at OHS rising as well as the cost to send potential candidates for medical testing.								
012109	530016	TRANSLATOR	391.80	450.00	450.00	217.60	.00	450.00	
	No Change								
012109	530500	TRNG SEM	23,190.34	43,835.00	43,835.00	16,999.30	.00	43,835.00	
	No Change								
012109	530501	EMP TUITIO	.00	2,040.00	2,040.00	.00	.00	2,040.00	
	No Change								
012109	530502	ACADEMYFEE	6,000.00	12,200.00	12,200.00	15,600.00	.00	19,500.00	
	Asking for an increase, as we average 5 academy recruits per year, and the cost has increased to \$3900 per person.								

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TOWN OF NORTH ATTLEBOROUGH
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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

POLICE DEPARTMENT			2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012109	534000	TELPHN LCL	9,119.10	27,778.00	27,778.00	15,706.18	.00	27,778.00	
	No Change								
012109	534500	POSTAGE	1,421.31	3,570.00	3,570.00	897.87	.00	3,570.00	
	No Change								
012109	538000	UNFRMCLEAN	19,680.00	20,880.00	21,920.64	23,747.36	.00	23,748.00	
	Asking for an increase as the cost per person has gone up, as well as the number of employees have increased. FY21 will be short and need to have a line transfer to cover the increased cost.								
012109	538005	WATER DELI	1,099.56	900.00	900.00	770.77	.00	1,100.00	
	Asking for an increase to cover the rising cost of the water delivery. We are short every year in this line item.								
012109	542000	OFFICE SUP	11,566.79	17,720.00	17,720.00	7,679.01	.00	17,720.00	
	No Change								
012109	542500	COMP SUPP	10,542.24	16,825.00	16,825.00	10,012.98	.00	16,825.00	
	No Change								
012109	548000	GASOLINE	67,698.87	111,800.00	110,759.36	32,428.11	.00	111,800.00	
	No Change								
012109	549100	PRISNR MLS	640.25	2,040.00	2,040.00	237.80	.00	2,040.00	
	No Change								
012109	551002	LAW LIB	517.95	3,060.00	3,060.00	3,574.18	.00	3,060.00	
	No Change								
012109	558000	INVEN UNIFORMS	7,384.40	44,050.00	44,050.00	33,136.48	.00	44,050.00	
	No Change								
012109	558004	FIREARMS	.00	35,936.00	35,936.00	7,617.30	.00	35,936.00	
	No Change								
012109	558007	RADIOS	5,148.18	5,610.00	5,610.00	952.50	.00	5,610.00	
	No Change								
012109	558099	PBLCSFTYSU	556.05	6,590.00	6,590.00	3,805.25	.00	6,590.00	
	No Change								
012109	571000	MLGE&TOLLS	.00	3,718.00	3,718.00	.00	.00	3,718.00	
	No Change								
012109	573000	DUES & MBR	3,810.00	8,500.00	8,500.00	4,280.00	.00	8,500.00	
	No Change								
	TOTAL POLICE EXPENSES		331,091.23	593,631.00	593,631.00	306,771.65	.00	616,321.00	
	TOTAL POLICE DEPARTMENT		5,198,489.53	6,105,488.00	6,106,454.68	3,915,313.45	.00	6,311,121.00	
012208	FIRE SALARIES								
012208	510101	APPTDPTH	149,653.78	132,688.00	132,688.00	101,937.50	.00	136,581.00	
	Chief Coleman: Year 3 of contract starts September 1, 2021.								
012208	511000	FT SAL	64,812.16	52,660.00	52,660.00	40,507.60	.00	53,755.00	
	Sue Harvey transferred to the Fire Department in July of 2020 and has been a great addition to this department. Sue has worked to streamline processes and make them more efficient. One example, Sue has worked with Sturdy and now electronically verifies insurance information from the patients we transport to the respective hospitals. This decreased the personnel time and office related costs to include paper and ink. Additionally, Sue has a very good understanding of Viewpoint which has been a great addition to this department processing and tracking inspections. Sue has the knowledge, skills and abilities to assist customers over the phone with applying for permits. It is my recommendation to								

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

FIRE DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
	increase Sue's annual salary by 2% as noted above. Sue will continue to be a great asset to this Department.						
012208	511004	FIREFTR SA 2,527,596.96	2,631,671.00	2,491,671.00	1,815,184.02	.00	2,742,990.00 _____
	See attached in depth staffing proposal and narrative						
012208	511105	PT CALL FF 1,042.80	2,000.00	2,000.00	701.52	.00	3,000.00 _____
	The North Attleboro Fire Department has had Call Firefighters since the inception of the Fire Department. Currently, we only have three call firefighters who will most likely be retiring in a few years. At that point the Call Firefighters will be removed from the budget. The current Call Firefighters are used only as support, only respond to confirmed working structure fires and are paid 20/hour.						
012208	513000	REG OT 348,450.49	296,750.00	406,750.00	336,016.29	.00	350,000.00 _____
	Regular overtime is used to fill daily vacancies created by contractual vacation and personnel time as well as sick or any other long term vacancy to ensure we provide adequate services to the visitors and residents to the Town of North Attleboro. Additionally, this overtime line is for any extra staffing due to storms, significant incidents, and callbacks due to multiple simultaneous calls which leave no apparatus available to respond. In 2020 the North Attleboro Fire Department responded to 19 working structure fires which required the recall of off duty personnel for a minimum of 4 hours each time. This budget line has historically been over spent due to it being under budgeted or cut due to difficult financial times.						
	2019: Original Budget: \$296,750.00 Transfers in: \$293,300.00 Revised Budget: \$588,348.77 Actual: \$565,018.18						
	2020: Original: \$296,750.00 Transfer in: \$103,395.57 Revised Budget: \$390,145.57 Actual: \$348,450.49						
	2021: Original Budget: \$296,750.00 As of December 2020 we have spent 82% of the budget and will require transfers in this fiscal year. The reason for the amount of overtime spent is due to the number of firefighters who had to attend the Massachusetts Fire Academy Recruit Training Program, 6 vacancies due to retirements and paramedic school.						
012208	513201	MAINT OT 20,108.62	6,849.00	6,849.00	7,070.23	.00	15,000.00 _____
	The North Attleboro Fire Department is extremely lucky to have four firefighters who have the knowledge, skills and abilities to troubleshoot mechanical items with our apparatus. They are able to perform some repairs as long as they are not relative to any safety mechanism with the apparatus. They are able to replace some hoses, repair pump valves, light bulbs and other non safety related items. This is beneficial as their overtime rate is significantly cheaper then current labor rate at our contracted facilities. Over the last three years the budgeted amount for maintenance overtime has been \$6849.00, and the average spent has been between \$14,000.00-\$20,000. As the apparatus become older the repairs are increasing in both expense, repair time, and out of service time. This limited amount has an overall impact on the regular overtime budget as we have had to transfer money from that account to cover the maintenance overtime ultimately effecting shift staffing overtime. For FY 2022 I recommend increasing						

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

FIRE DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012208	this budgeted line to \$15,000.00.						
514002	HOLIDAY 188,516.93	197,081.00	197,081.00	96,856.66	.00	210,310.00	_____
Contractual Holiday compensation as outlined in the Collective Bargaining Agreement with Local 1992.							
012208	519000	UNSD SICK 11,250.00	15,000.00	15,000.00	7,950.00	.00	15,000.00 _____
This line is used to pay for any unsued sick leave. This is a contractual obligation. Article IV Section 1 sub section c, Effective JULY 1, 2007 A sick leave incentive plan will provide to each employee a payment of \$150.00 for any quarter of the year without use of any sick leave. Payments shall be made on the second pay day in the months of April, July, October and January for the preceding quarter.							
012208	519200	EDUCTNDGR 27,100.00	30,800.00	30,800.00	32,500.00	.00	34,200.00 _____
Contractual obligations for firefighters who have obtained their associates, bachelors or masters degrees as outlined in the Collective Bargaining Agreement							
012208	519201	EMTTECHSTP 297,995.89	362,205.00	362,205.00	.00	.00	391,676.00 _____
Contractual Obligations for all firefighters who have their EMT or Paramedic as outlined in the Collective Bargaining Agreement.							
012208	519202	ARSON STIP 1,200.00	1,200.00	1,200.00	.00	.00	1,200.00 _____
The North Attleboro Fire Department has 3 Firefighters that are trained to perform Fire Investigation. This team was also re-organized and Lt. Scott Langille is the lead Fire Investigator. The other team members are Lt. Scott McGuire and Firefighter Jim Kern. The function of the Arson Squad is to investigate all structure fires that occur in the Town of North Attleboro and additionally investigate any other fire at the request of the Shift Commander, Deputy Chief, or Chief of Department. From September of 2019 to December 2020 we have had 19 working structure fires and have 100% investigatory rate. This is important as it is an area where we are evaluated by ISO (Insurance Service Organization).							
012208	519203	DIVE TM ST 4,800.00	4,400.00	4,400.00	.00	.00	4,400.00 _____
The Dive team was recently re-organized. The North Attleboro Fire Department has 11 dive team members with 8 of the members certified divers. The other 3 are certified tenders. The Dive Team is an integral part of our Department as we have 3 large bodies of water and have had several water related incidents to include tragic drownings. The Dive Team trains on a monthly basis which includes classroom, hands on diving, and pool sessions. Additionally, the Dive Team is now a regional team working with the Norton Fire Department to share members and equipment. Captain George McKinnon is the Dive Master and has done a great job at this re-organization. November of 2020 we received approval from the EMPG Grant process to purchase a trailer for the Dive Equipment.							
012208	519204	MECH STIP 1,600.00	1,600.00	1,600.00	.00	.00	1,600.00 _____
Mechanic Stipends: The North Attleboro Fire Department is extremely lucky to have 4 talented firefighters that can perform some vehicle maintenance. Lt. Josh Langille and Lt Josh Chretien are the two primary mechanics with Firefighter Nick Mancini and Firefighter Larry Silvestri as team members. The mechanics are able to diagnosis specific issues, track repairs, expenses, and facilitate higher level of expertise when it comes to specific repairs. The mechanics will not perform brakes or any other vehicle safety repairs as those are required to be completed by certified technicians. The mechanics have been able to repair certain pump parts, antifreeze hoses, turbo exhaust hoses and lightbulbs. This talented group saves the Department and Town significant money each year as their overtime rate is significantly less than shop labor rates at our repair							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

FIRE DEPARTMENT		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012208	facilities. 519205 EMSCRDSTIP	1,600.00	1,600.00	1,600.00	.00	.00	1,600.00	_____
	The North Attleboro Fire Department provides the Paramedic Ambulance Service for the Town of North Attleboro. The Paramedic Service is under the direction of the Office of Emergency Medical Services and our local Medical Director and requires continuous day to day oversight by our EMS Coordinators. The EMS Coordinators are required to perform 100% QA/QI of all EMS calls for service. Additionally, they are required to ensure that all ambulances are stocked with the appropriate equipment PAR levels for state inspection, ensure that all EMT/Paramedics remain certified, conduct training, investigations, attend meetings, develop standard operating procedures, issue memos, and ensure that excellent Pre-Hospital care is delivered to the residents and visitors of North Attleboro. Lastly, the ambulance service is a revenue source through billing which annually brings in approximately 1,800,000.00.							
012208	519206 SAFECDSTP	1,200.00	800.00	800.00	.00	.00	800.00	_____
	An important division of any fire department is fire and life safety education to children and seniors. The North Attleboro Fire Department has 2 Firefighters who are trained and certified as SAFE Educators and are responsible for delivering education to school aged children and our vulnerable populations. Additionally, they are responsible for ensuring our Department receives Grant Money each year to fund these programs. Prior to COVID we would target specific grades to provide education in the classroom. Once restrictions are lifted our goal is to get back into the classroom. We have submitted our grant application for FY 21-22 and anticipate receiving \$4100 for the SAFE Program and \$2000 for the Senior Safe Program.							
012208	519207 BIKE STIPE	4,400.00	3,600.00	3,600.00	.00	.00	4,000.00	_____
	The North Attleboro Fire Department has 10 members assigned to the EMS Bike Team. The bikes were donated by the Kids Day Association several years ago and subsequently the Department sent 10 members for training. The bikes are used for special events such as the North Attleboro Firefighters Kids Day event, downtown block parties and various road races. The goal in FY 20 was to utilize this team more frequently however, COVID has had a significant impact. The goal of FY 21 will be to explore more options to use this valuable team.							
012208	519209 SCBA MAINT	1,600.00	1,200.00	1,200.00	.00	.00	1,200.00	_____
	North Attleboro Firefighters use Self Contained Breathing Apparatus to enter into an Immediately Dangerous to Life and Health environment. There are specific requirements to maintenance, fit testing, inspection, testing and replacement of this critical equipment. The North Attleboro Fire Department has 3 Firefighters who are trained to perform all of these functions and are the contact person for any equipment malfunction.							
012208	519210 COMP COORD	400.00	400.00	400.00	.00	.00	400.00	_____
	Superintendent Moriarty receives a computer stipend to perform all IT related functions within the Fire Department. These duties include computer related connectivity, data retrieval and tracking for our Emergency Medical Services, ensuring that all mobile computers/IPADS are functional and is a Liaison to the IT Department at Town Hall.							

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

FIRE DEPARTMENT		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012208	519211 DISP CERTI	400.00	400.00	400.00	.00	.00	400.00	
	The North Attleboro Fire Department has one Firefighter who has all of the certifications that the public safety dispatcher have. This firefighter is used to perform training for the dispatchers to ensure they are able to follow all Fire Department specific standard operating procedures.							
	TOTAL FIRE SALARIES	3,653,727.63	3,742,904.00	3,712,904.00	2,438,723.82	.00	3,968,112.00	
012209	FIRE EXPENSES							
012209	521000 ELECT NAED	20,106.32	28,784.00	28,784.00	13,816.76	.00	28,784.00	
	No significant increases predicted for FY 22							
012209	521100 NAT GAS	13,777.30	24,225.00	24,225.00	11,766.27	.00	24,225.00	
	No significant increases predicted for FY 22.							
012209	521300 ELMST BOILERFUEL	822.10	2,000.00	2,000.00	.00	.00	2,000.00	
	This is utilized for the back up apparatus floor heater. This is used during extreme cold when the current gas heaters are unable to keep up with the cold. No significant increase for FY 22.							
012209	523000 ALLEN WATER	1,455.47	1,700.00	1,700.00	783.53	.00	1,700.00	
	Water all stations. no significant increases for FY 22							
012209	523100 ALLEN SEWER	1,191.18	1,500.00	1,500.00	874.47	.00	1,500.00	
	No significant increases expected in FY 22							
012209	524000 MNT BLDG	32,423.62	30,000.00	30,000.00	30,666.75	.00	34,000.00	
	The building maintenance line is used for a multitude of items to include daily repairs, inspection/testing of emergency generators, inspection/testing of our diesel exhaust systems, and preventative maintenance of the HVAC systems for all fire stations. The increase of expenditures in 2020 compared to 2019 is due to the fact that I found no preventative maintenance/cleaning for our HVAC systems and generators. In FY 2020 we entered into a contract to have these systems serviced. Additionally, throughout the year we had incurred costs ranging from apparatus floor heater failures at fire station 3, roof repairs at fire station 3, and door repairs at the headquarters fire station. For FY 22 my recommendation is to increase the building maintenance line to \$34,000 to prepare for additional building issues as these facilities become older.							
012209	524200 MAINT VEH	16,688.29	25,000.00	25,000.00	18,371.13	.00	25,000.00	
	This line is utilized for repairs to our staff cars. The staff cars include Car 1, 2, 3, 4, 5, 6, 7. Repairs include tires, oil changes, brakes, and other related costs. The average over the last several years is below the budgeted amount so no necessary increase is expected for FY 22.							
012209	524201 F INV MNTFIREAPP	64,667.84	50,000.00	50,000.00	44,716.51	.00	70,000.00	
	The Maintenance of Fire Apparatus line has historically always been over spent as many of the repairs have been extensive. Our fire apparatus are becoming older with our 2 primary fire apparatus being 14 and 15 years old and doing the majority of the calls for service. Our call volume has increased exponentially over the last several years and we are on track to respond to 4500 calls in 2020. In addition to apparatus repairs this line item is used to pay for annual known expenditures to included required pump testing of our fire engines, aerial testing of our ladder truck, preventative maintenance including oil changes, filters, break checks, chassis services, transmission services, and generator services. These annual fixed costs account for \$20,000 and are broken down below. For The FY 22 Capital Budget we have submitted for a new Engine and Ladder Truck which would ultimately reduce our required line item budgeted amount in future fiscal							

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

FIRE DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER COMMENT
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budgets.

Corrective Repairs (Unknown Costs)

FY 22 Budgeted Request: \$50,000. This would be utilized for any unexpected repairs needed to the apparatus, repairs needed after the preventative maintenance is completed and tools/equipment for the mechanics to conduct repairs in house. In house repairs is a savings to the Department as the Firefighter/Mechanics can perform this on overtime which is much less than the shop labor rate for our vendors.

Preventative Maintenance Known Annual Costs: Requested FY 22: \$20,000

Pump Service/Testing: \$850.00 x 5 apparatus: \$4250.00
 Aerial Service: \$2295.00 x 1 apparatus: \$2295.00
 Aerial Test: \$925.00 x 1 apparatus: \$925.00
 Chassis Service: \$1000.00 x 5 apparatus: \$5000.00
 Transmission Service: \$585.00 x 5 apparatus: \$2925.00
 Generator Service: \$525.00 x 5: \$2625.00

012209	Total Preventative Maintenance:	\$18,015				
524305	MNT RADIOS	7,944.65	10,000.00	10,000.00	5,896.45	.00 10,000.00
Upon review of 3 years of data the average cost of radio repairs was between \$500-\$1800.00. For FY 22 I do not anticipate a significant increase as we are working on replacing some critical communications infrastructure and portable radios. I would recommend leaving the funded amount of \$10,000.00 in the budget in case repairs are needed which are not covered by warranty.						
012209	524309 EQUIPMAINT	.00	.00	.00	.00	.00 7,000.00
NEW PROPOSED LINE FOR FY 22						

EQUIPMENT MAINTENANCE/CONTRACTS: \$7000.00

This proposed new line item would be utilized for any maintenance contracts that have not been properly budgeted for in previous years. For FY 22 I would recommend this line be funded at \$7000.00 to cover the maintenance contract for our Multi-Gas detection meters. These meters are used to detect any IDLH (Immediately Dangerous to Life and Health) such as Carbon Monoxide, Lower explosive limits, cyanide, and chlorine. These meters are leased through Appollo Safety as the cost to purchase these meters is extensive. With the lease we pay a maintenance contract that Appollo Safety calibrates and inspects all of our meters throughout the year. This ensures they are in working order and compliant. In researching this contract fee it was noted that this was not budgeted by the previous administration and was paid for out of apparatus maintenance. The annual cost for the contract is approximately \$6250/yr. By using the apparatus maintenance account this has an effect on the funding available for apparatus repairs which are increasing due to the extent of the

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

FIRE DEPARTMENT		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012209	repairs. 524407 MAINT STOP	8,262.00	8,500.00	17,000.00	5,148.20	.00	8,500.00	
	Recommend moving to DPW. Mark Hollowell and I have had a brief discussion. Logistics will need to be worked out. Currently, Superintendent Moriarty contracts out to a third party to conduct all work. This line has always never been funded properly as the cost to repair items is extensive. The Fire Department has no bucket truck to perform any of the needed functions.							
012209	524499 SCBA M/SUP NEW PROPOSED FOR FY 22	.00	.00	.00	.00	.00	14,000.00	

As mentioned above the Self Contained Breathing Apparatus is worn by Firefighters to enter an IDLH environment to extinguish a fire, mitigate a hazard or perform a rescue. This line would enable the Department to fund the following items

Annual Fit Test Machine Calibration: \$860.00
Purchase 10 air bottles a year. Last year we took 16 bottles out of service due to date and past life expectancy. \$800.00 per tank. \$8000.00
Purchase batteries for the integrated Pass Devices: \$250.00/year.
Annual required Flow test and repairs: \$2500.00
Other Repairs (Harness/computer board): \$1800.00

012209	529003 TRASH REM	4,140.30	4,400.00	4,400.00	2,875.12	.00	4,400.00	
	Accurate numbers are still pending from the solid waste manager.							
012209	530005 MEDICALSER	12,149.95	7,371.00	7,371.00	837.00	.00	7,435.00	

Medical Services is primarily used for pre-employment physicals however, it has been utilized for COVID-19 testing and determining a bona-fid illness. For FY 2019-2021 the budgeted amounts were \$7371.00 with an actual budget of \$12,000.00-\$16,000 spent. This was due to the number of new hires that needed to complete their pre-employment physicals and psychological testing. This will also account for any potential medical evaluations throughout the fiscal year and possible COVID-19 testing.

Sturdy Hospital Occupational Health Pre-Employment Break Down

Extended Physical: \$139.00
Urine Drug Cal: \$26.00
Lab Fee-Urine: \$53.00
Audiogram: \$36.00
PFT: \$39.00
Tdap: \$57.00
PPD: \$26.00
Chest X-Ray (PA/LAT) w/Reading: \$240.00(Approx)
CBC w/Auto Diff: \$74.00
Metabolic Panel (CMP): \$67.00
Hep B Titer: \$40.00

Other Charges

Audiogram: \$21.00
MRO Fee: \$61.00
Tetanus: \$21.00
Urine/Nicotine/Cotinine: \$209.15

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

FIRE DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER COMMENT
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COVID-19: \$150.00

Scope Medical Psychological: \$850.00

Total per new employee: \$2209.00

012209	530031	EMERGMNGMT	.00	.00	.00	.00	20,000.00	_____
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See submitted narrative and proposal.

012209	530500	TRNG SEM	9,314.32	14,000.00	13,849.00	7,244.51	.00	15,000.00	_____
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When I took over as Fire Chief in September of 2019 I found a training gap within the Department. It was also found that our Training Budget was used mostly to pay for a training software platform called Target Solutions which provides various self-study fire and EMS courses. This software costs approximately \$5000.00 which in FY 2020 was transferred to the IT budget. The goal in FY 2020/2021 was to utilize the training budget to fund outside instructors to come to the North Attleboro Fire Department, such as Man vs. Machinery program which teaches firefighters the correct way to extricate victims from heavy duty machinery and objects that may be impaled. Additionally, it was our goal to build training props, conduct officer development, and conduct live fire training at the Fall River Fire Academy which is approximately \$2000.00. COVID-19 has severely impacted these goals as in person training has been suspended.

: FY 22 Goals

- Build Training props: Roof Prop, hose bed prop
- Officer Development: Explore outside vendors/instructors
- Live Fire Training: Fall River Fire Academy: \$2000.00
- Other outside instructor vendors on various topics
- Use funding for Overtime/program costs
- Purchase a smoke machine to simulate smoke conditions in a building: \$2871.00

Lastly, it will be the goal to officially track all training and costs as this has not been done in previous years to appropriately budget this line in future Fiscal Year Budget

012209	530501	EMP TUITIO	3,282.00	3,688.00	3,688.00	1,710.00	.00	4,000.00	_____
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Employee Tuition is utilized to reimburse Firefighters who are working towards a College Degree program. This is a great incentive for our Firefighters as training and education is a significant part of being a Firefighter. Additionally, this is a contractual agreement in the Collective Bargaining Agreement between the Town of North Attleboro and the North Attleboro Firefighters Local 1992.

Section 6 of the collective bargaining agreement

The Town shall pay all costs for tuition, registration fees and books for a fire department job related courses as approved in advance by the Chief. A total of

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

FIRE DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER COMMENT
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\$2500.00 per contract year shall be allocated in the Fire Department budget for such costs to the extent such are not reimbursable by the State or Federal Government. Books become Town property upon completion of the course.

After review of previous budgets the funded amount has remained consistent at \$3688.00. For FY 22 I have increased the request to \$4000.00 as the Department has many younger firefighters who may explore the option to obtain their Fire Science Degree. Additionally, college costs have increased over the last several years.

012209	534000	TELPHN LCL	7,476.25	8,000.00	8,000.00	2,006.38	.00	8,000.00	_____
no significant increases predicted for FY 22									
012209	534002	CELL PHNE	8,034.44	7,500.00	7,500.00	7,947.31	.00	12,000.00	_____

The Wireless line is used for the Department Cell Phones that are used by the Administration and Emergency Medical Services (Ambulances). Additionally this is used to fund the Department issued Ipads to: Chief of Department, Deputy Chief, Shift Commander, Inspection Captain and Superintendent of Fire Alarm. The Inspection Captain uses his IPAD for inspections, access to viewpoint and issuance of inspection certificates. The Shift Commander uses the IPAD for staffing, accountability, preplanning, hazardous materials information, and investigatory pictures. The significant increase in the FY 22 budget accounts for any potential increase by Verizon and the preparation for the new CAD/RMS Software. Currently, no Fire Apparatus has any computer device. With the new expected CAD/RMS software we will need to increase our IPADS to use this new software. The apparatus that will have to be added are:

- Engine 1
- Engine 2
- Engine 3
- Ladder 1
- Ladder 2 (If CIP is approved)
- Rescue 1
- Rescue 2
- Rescue 3

012209	534500	POSTAGE	1,282.51	600.00	600.00	889.82	.00	900.00	_____
For FY 22 I propose moving the \$300.00 allocated for advertising services to postage to increase to the postage line to \$900.00. We have seen a significant increase in postage due to code enforcement of multifamily homes and restaurant hood systems. The code enforcement letters are required to be sent out certified for verification of receipt. In previous years we do not use the advertising funds and these funds would be better served in the postage line.									

012209	538000	UNFRMCLEAN	53.36	600.00	600.00	.00	.00	600.00	_____
This item is a contractual obligation in the Collective Bargaining Agreement, Article IX which states, On two (2) occasions during each fiscal year the Department will provide cleaning for those uniforms at a location designated by the Department									

Over the last three (3) years this line has not been over spent and the budgeted amount appears to be sufficient.

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

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ACCOUNTS FOR:

FIRE DEPARTMENT		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
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012209	542000 OFFICE SUP	10,799.66	6,700.00	6,700.00	3,446.64	.00	6,700.00	_____
	Office supplies line is used to pay for all aspects of the administrative offices. For FY 2019 and 2020 the same amount was budgeted however, in 2020 there was a significant increase in expenses due to a new Fire Chief, the need for stationary, business cards, envelops etc. Additionally in 2020, Crewsense (our employee and payroll tracker) was paid for out of this line. This cost was approximately \$3000.00 which has been transferred to the IT budget. In comparison to FY 21 budget request the \$6700.00 has been adequate as we have only spent \$1470 (20% of the budget) as of December 2020. For FY 22 it would be my recommendation to continue the \$6700.00 budgeted amount as we have established all new stationary and are working towards online submittals and storage.							
012209	543007 DIVE EQUIP	.00	.00	.00	.00	.00	12,000.00	_____
	NEW PROPOSED LINE FOR FY 22							

During FY 2020 the North Attleboro Fire Department Dive Team was re-organized. Currently, we have 11 members assigned to the team with 8 Certified Divers. The North Attleboro Fire Department has used EMPG Grant funding to re-establish the team, upgrade some equipment and purchase a trailer. Many of the members have purchased their own equipment and train on their own time. This exemplifies the dedication of all the members. Proposed budgetary for FY 22

Annual Hydro testing of SCUBA Bottles: \$2500.00
Full Face Mask/Communications system: \$1000.00/mask 4 masks: \$4000.00
Training/Overtime: \$5000.00

012209	548000 GASOLINE	7,526.99	9,500.00	9,500.00	3,997.55	.00	9,500.00	_____
	The Fire Department Vehicles that utilize gasoline are the following Staff Cars. No significant increase for FY 22.							

- Car 1: Chief of Department
- Car 2: Deputy Chief
- Car 3: Shift Commander
- Car 4: Inspection Captain
- Car 5: Pickup truck
- Car 6: Training Car
- Car 7: Training Car

For three (3) Fiscal Years the budgeted amount has been \$9500.00 which has never been overspent. For FY 2022 I do not see increased vehicle usage and the budgeted amount of \$9500.00 should be sufficient as we have only spent 25% of the FY 21 budgeted amount as of December 2020.

012209	548001 DIESEL	15,152.24	17,000.00	17,000.00	9,340.69	.00	17,000.00	_____
	Evaluating the last 3 fiscal years the budgeted amount has been \$17,000.00 and we have not overspent this line even with the increased call volume we have not seen a significant spike in usage/cost. As of December 2020, FY 21 we have only spent 27% of the budgeted amount. Moving into FY 22 I do not see a significant increase and would recommend the same funding of \$17,000.00.							

Our four (4) ambulances use diesel however, this is funded out of the ambulance budget and there is a proposed increase for FY 22 due to the increased call volume.

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

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ACCOUNTS FOR:

FIRE DEPARTMENT		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012209	548003 TIRES&TUBE	7,736.51	15,000.00	15,000.00	5,141.01	.00	15,000.00	_____
	For FY 21 the tires and tubes line was combined with the oil supplies line to make a total funded amount of \$15,000.00. For FY 22 I would recommend the same funding as FY 21 of \$15,000 as I do not see any significant increase as we have only spent 6% of the budgeted amount as of December 2020.							
012209	558000 UNIFORMS	4,264.44	26,260.00	26,260.00	13,995.85	.00	27,685.00	_____
	Contractual Obligation							
	39 Firefighters: \$515.00x39=\$20,085.00							
	Chief of Department: \$600.00							
	Class A uniforms forecasting 14 personnel based on their anniversary date: \$700 x 10=\$7000							
012209	558002 SAFTY CLOT	44,881.14	46,000.00	46,000.00	31,578.70	.00	46,000.00	_____
	This budget line is utilized to fund the Personal Protective Clothing issued to the Firefighters. During fiscal 2019 this funding was a capital item and has since been transferred into the Operating Budget. The supplying of PPE to the Firefighters is a contractual obligation as outlined below. Additionally, there are two other documents:							
	10 year spreadsheet outlining the costs for each Fiscal Year							
	Spreadsheet outlining PPE and Rescue jackets for FY 21-22							
	?							
	?							
	?							
	?							
	?							
012209	558100 FIRALRMSUP	1,841.40	5,000.00	5,000.00	.00	.00	5,000.00	_____
	This line is used to replace parts relative to our radio box system or computers associated with our Fire /EMS System. Our Fire alarm systems at each of our fire stations is inspected and tested annually and this would be used to pay for any needed repairs							

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

FIRE DEPARTMENT		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012209	558102 FIRE SUPP	6,182.09	10,000.00	10,000.00	9,483.46	.00	25,000.00	
	<p>Firefighting is a dynamic profession and is changing every day. As the Fire Service changes so does the price of Firefighting Equipment. Over the last several years the other fire supplies line item has not changed and has remained at \$10,000.00. This funding is extremely limited and does not cover the costs of equipment needed. For example, one (1) Thermal Imaging camera which is used to search for trapped occupants or hidden concealed fire costs \$9000.00. Additional examples, extrication air lifting bags cost approximately \$2000.00 for one (1), hose costs between \$200 and \$600/per 50 foot shot. Each Fire apparatus carries between 800-1000 feet of supply hose (4inch or greater) and approximately 500 feet of attack hose (1 ¾ or greater). Due to this limited funding the North Attleboro Fire Department has not replaced hose, nozzles, or appliances in an extended period of time some exceeding 20 years. Finally, this limited funding does not allow the North Attleboro Fire Department to explore new technology making the Firefighter's job safer.</p> <p>The North Attleboro Fire Department has explored and been awarded a few grants that allow us to purchase some new equipment however, these Grant opportunities are not guaranteed as they are competitive.</p> <p>The FY 22 CIP has been submitted which includes two (2) new fire apparatus outfitted with equipment. If this project is approved then this line may be reduced as needed.</p>							
012209	573000 DUES & MBR	2,139.00	2,000.00	2,151.00	2,151.00	.00	2,200.00	
	<p>This line is utilized for all professional affiliations for the North Attleboro Fire Department and Administration.</p> <p>Mansfield EMA: Communications and Fire Scene Rehab Association of Public Safety Communications Officials Bristol North EMS IAFC South Eastern Massachusetts HazMat Fee FCAM Bristol County Fire Chiefs</p>							
	TOTAL FIRE EXPENSES	313,595.37	365,328.00	373,828.00	234,685.11	.00	465,129.00	
	TOTAL FIRE DEPARTMENT	3,967,323.00	4,108,232.00	4,086,732.00	2,673,408.93	.00	4,433,241.00	
012318	AMBULANCE SALARIES							
012318	511004 FIREFTR SA	1,014,914.08	1,097,734.00	1,097,734.00	799,669.29	.00	1,191,995.00	
	<p>20 Firefighter Salaries are funded out of the Ambulance Budget. This increase from 2021 reflects the proposed 4 new firefighter positions in the FY 22 budget.</p>							
012318	513200 EMT TECH O	7,699.10	15,000.00	15,000.00	4,536.99	.00	15,000.00	
	<p>This is utilized for the recertification of Department Basic EMT's. The Department has 16 EMT's who are allowed 120 hours every 2 years to recertify their EMT. The recertification cycle for all EMT/Paramedics is every 2 years. Recertification includes didactic, practical and continuing education requirements</p>							

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

AMBULANCE SERVICE	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012318 513202 PT AMB OT	124,201.77	86,500.00	116,500.00	119,279.30	.00	100,000.00	
As outlined in the budget there are 19 Firefighter Salaries which are funded out of the ambulance budget. When one of these firefighters takes an overtime shift the funding for their overtime is taken out of this line. As we prepared the FY 2020 budget this line was going to be increased to \$100,000 however, COVID resulted in a level funded budget. As the Department is becoming younger, these younger firefighters are taking overtime which is reducing this line faster than previous years. for FY 2022 my recommendation is to increase this line to \$100,000.							
012318 513204 PRMDC OT	69,064.68	72,000.00	72,000.00	39,893.26	.00	72,000.00	
This is utilized for the recertification of Department Paramedics. The Department has 3 Paramedics who are allowed 120 hours every 2 years to recertify their Paramedic. The recertification cycle is every two years and includes requirements of didactic, practical, continuing education and hospital grand rounds. Every Department Paramedic is required to attend 5 rounds a year as part of our Affiliation Agreement with Sturdy Hospital.							
012318 519000 UNSD SICK	3,600.00	8,000.00	8,000.00	4,200.00	.00	8,000.00	
This line is used to pay for any unused sick leave. This is a contractual obligation. Article IV Section 1 sub section c, Effective JULY 1, 2007 A sick leave incentive plan will provide to each employee a payment of \$150.00 for any quarter of the year without use of any sick leave. Payments shall be made on the second pay day in the months of April, July, October and January for the preceding quarter.							
TOTAL AMBULANCE SALARIES	1,219,479.63	1,279,234.00	1,309,234.00	967,578.84	.00	1,386,995.00	
012319 AMBULANCE EXPENSES							
012319 524202 MNTAMBAPP	13,002.04	10,000.00	10,000.00	9,779.86	.00	13,000.00	
Our call volume has been increasing with 70% of our call volume being Emergency Medical Services. In 2020 we had significant repairs to include exhaust sensors which were in the amount of \$4000.00. As the call volume increases our ambulances require more maintenance to keep them fully functional.							
012319 530012 BILLING	42,631.94	50,000.00	50,000.00	48,130.91	.00	50,000.00	
Comstar is our current billing provider. Our current billable rate is dependent on the number of transports. Providing no significant call volume increase our billing services should remain about the same.							
012319 530500 TRNG SEM	33,790.00	20,000.00	20,000.00	.00	.00	60,000.00	
The training seminars line was developed in 2020 when the Department needed to hire Basic EMT's due to the lack of Paramedics. The intention of this line is to either reimburse Firefighter/EMT's who may have been enrolled in Paramedic School prior to being employed by the North Attleboro Fire Department or to send Basic EMT's who were not enrolled in Paramedic School. Paramedic level of care is the Gold Standard of the North Attleboro Fire Department and with the shortage of Paramedics the administration needed to think outside the box on ways to get Paramedics and market our Department for candidates as so many other departments were hiring. In FY 2022 the last batch of Firefighter/EMT's will need to attend Paramedic School as they have signed an agreement with the Town of North Attleboro. The Paramedic School of choice is PRO EMS in Cambridge. Pro EMS is an accelerated Paramedic Program with a 95% 1st time pass rate of the final and National Exam. By attending the PRO Paramedic program the end date is 1 year from the first day. The North Attleboro Fire Department has sent 5 five							

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

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ACCOUNTS FOR:

AMBULANCE SERVICE	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER COMMENT
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firefighters to PRO EMS and has had great results.

For FY 22 this line is recommended to continue as we are in the planning stages to hire 6 personnel to replace retirements in February of 2020. It is unknown how many paramedics will be on the Massachusetts Civil Service Statewide Eligibility List and the possibility of hiring EMTs may exist. In the event that enough Paramedics are hired off of the eligibility list this funding can be returned to the Town as it would not be needed.

012319	548001	DIESEL	10,398.61	10,000.00	10,000.00	3,263.87	.00	11,000.00	_____
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The increase in Diesel for 2022 takes into account the increase in ambulance calls and the longer transport times to hospitals such as Rhode Island Hospital and Miriam Hospital in Providence Rhode Island. There is a trend to transport to these facilities more frequently due to complicated medical conditions. In FY 2020 there was a slight increase in the diesel usage as noted above

012319	548099	RESCL VEH OTH	8,070.16	8,300.00	8,300.00	7,780.59	.00	8,800.00	_____
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This line is used for miscellaneous EMS Supplies from other vendors not included in the Medical Supply Meds line (Clinical 1 Contract). There are times that we need to order specialized equipment or medications for our ambulances and this is used for those purposes. As we have found with COVID we have had to rely on other vendors for specialized equipment. For FY 22 i would recommend moving blankets of \$500.00 to this line bringing it to a total amount of \$8800.00

012319	550001	OXYGEN	2,047.50	1,764.00	1,764.00	593.50	.00	2,200.00	_____
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An anticipated increase in the oxygen for 2022 is predicted as we are still faced with a pandemic. This pandemic is a respiratory illness and is requiring respiratory treatments, oxygen therapy and advanced airways. The proposed increase to \$2200.00 will be sufficient for 2022

012319	550002	MEDS	53,365.96	60,000.00	60,000.00	55,044.30	.00	69,000.00	_____
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Medical Supplies Meds is utilized for our contract with Clinical One and other items such as our contract with Physio/Stryker for our LifePak defibrillators. The North Attleboro Fire Department maintains an EMS Store room with supplies and equipment for our Ambulances. These items are used to replace the items used on EMS Calls which cannot be exchanged at the hospital. We have seen an increase in items that are not available at the hospital due to shortages and items that are not compatible with our specific equipment as the Emergency Room uses different models. The EMS Store room is an integral part of our ambulance operations and is needed to ensure that our Paramedic Ambulances are stocked to provide the highest level of care to our residents. For FY 2022 there is a proposed increase as there is an expected 15% increase in costs for medical equipment. COVID-19 has had a significant impact on medical supplies, demand and overall costs. Continuing into FY 22 we do not expect any change in PPE requirements and expect a steady increase in COVID PPE purchases and other respiratory supplies.

012319	558000	UNIFORMS	.00	10,300.00	10,300.00	7,227.79	.00	10,300.00	_____
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Contractual Obligation for 20 Firefighters Clothing Allowance.

\$515 annually x 20 Firefighters=\$10,300.00

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

AMBULANCE SERVICE	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
TOTAL AMBULANCE EXPENSES	163,306.21	170,364.00	170,364.00	131,820.82	.00	224,300.00	
TOTAL AMBULANCE SERVICE	1,382,785.84	1,449,598.00	1,479,598.00	1,099,399.66	.00	1,611,295.00	
012418 BLDG INSPECTOR SALARIES							
012418 510101 APPTDPTH	87,507.68	89,824.00	90,963.71	58,462.38	.00	84,768.00	
This is the anticipated contractual obligation for next Fiscal Year.							
012418 511000 FT SAL	107,012.68	112,862.00	114,601.40	91,155.22	.00	119,780.00	
This dollar amount reflects current contractual obligations for this Fiscal Year.							
012418 511001 CLRCL SAL	43,352.77	45,403.00	45,403.00	34,924.80	.00	48,620.00	
The requested amount reflects contractual obligations for this Fiscal Year.							
012418 511100 PT CLR WG	22,502.65	23,463.00	23,463.00	18,123.20	.00	24,648.00	
This amount includes step increases for next year.							
012418 511103 PT AST INS	1,627.31	700.00	700.00	447.05	.00	1,000.00	
This dollar amount was comprised by averaging the past three fiscal years of money expended in this line item. We see this as the only way to make an educated guess as to what we may need for next years budget. This line item pays for unanticipated "call outs" of the electric, plumbing, gas inspectors during emergency situations within the Town.							
TOTAL BLDG INSPECTOR SALARIE	262,003.09	272,252.00	275,131.11	203,112.65	.00	278,816.00	
012419 BLDG INSPECTOR EXPENSES							
012419 524200 MAINT VEH	765.00	2,500.00	2,500.00	230.00	.00	2,000.00	
This is a line item where we have to estimate what we may need for the upcoming year. a three year average of what we have spent from this account equates to around 1600.00 however we all know that every year older the vehicle gets the more things that tend to go wrong with it and the more costly the repairs are so we went with \$500.00 less than last years budget but more than the 3 year average.							
012419 530500 TRNG SEM	55.00	1,000.00	1,000.00	.00	.00	900.00	
To maintain their certifications each inspector is required to do 45 hours of training every three years. SEMBOA classes on average run at 30.00 x 15 classes per year = \$450.00 x 2 inspectors = 900.00							
012419 534500 POSTAGE	130.75	300.00	300.00	52.76	.00	300.00	
We have averaged spending 250.00 over the past three Fiscal Years. Not knowing what is to come we rounded up to \$300.00							
012419 542000 OFFICE SUP	623.43	400.00	400.00	76.41	.00	1,000.00	
Over the past three years we have averaged \$1500.00 in office supplies. We are looking to purchase a new desktop scanner (\$200.00) and an electronic level for the Inspectors (\$350.00). in addition to our usual necessities.							
012419 548000 GASOLINE	832.53	900.00	900.00	323.73	.00	900.00	
Over the past three years we have averaged around \$850.00 of gasoline. With the current building boom we anticipate an increase in the amount of inspections being performed requiring the use of the vehicle to get to those inspections.							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

BUILDING INSPECTOR		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012419	551000 PUBLICATION	52.33	600.00	600.00	.00	.00	300.00	_____
	We may need to purchase some updated code books for this fiscal year depending upon when the changes are officially made.							
012419	571000 MLGE&TOLLS	.00	100.00	100.00	.00	.00	75.00	_____
	This line item is in place for incidental expenses incurred if one of the inspectors is required to attend an appeal hearing of some type or other unanticipated events where their attendance is required.							
012419	573000 DUES & MBR	140.00	300.00	300.00	.00	.00	340.00	_____
	SEMBOA Memberships are \$70.00 each and the Construction Supervisors is \$100.00 each x 2 inspectors = \$340.00							
	TOTAL BLDG INSPECTOR EXPENSE	2,599.04	6,100.00	6,100.00	682.90	.00	5,815.00	_____
	TOTAL BUILDING INSPECTOR	264,602.13	278,352.00	281,231.11	203,795.55	.00	284,631.00	_____
012469	WEIGHTS & MEAS EXPENSES							
012469	530010 CONTR SERV	6,833.30	9,500.00	9,500.00	.00	.00	9,500.00	_____
	Contracted Services for Weights and Measures							
	TOTAL WEIGHTS & MEAS EXPENSE	6,833.30	9,500.00	9,500.00	.00	.00	9,500.00	_____
	TOTAL WEIGHTS & MEASURES	6,833.30	9,500.00	9,500.00	.00	.00	9,500.00	_____
012928	ANIMAL CONTROL SALARIES							
012928	510101 APPTDPTH	54,887.53	63,936.00	64,779.78	43,772.80	.00	60,026.00	_____
	Reflects Contractual Wage Increase							
012928	511000 FT SAL	32,472.07	37,212.00	37,770.64	29,019.25	.00	39,681.00	_____
012928	511102 PT INSP	.00	3,000.00	3,000.00	2,223.75	.00	3,000.00	_____
012928	511107 PT OTH WGS	17,358.25	25,942.00	25,942.00	12,291.00	.00	22,464.00	_____
	TOTAL ANIMAL CONTROL SALARIE	104,717.85	130,090.00	131,492.42	87,306.80	.00	125,171.00	_____
012929	ANIMAL CONTROL EXPENSES							
012929	524000 MNT BLDG	1,895.06	33,630.00	33,630.00	19,708.42	.00	37,000.00	_____
012929	524200 MAINT VEH	435.00	4,100.00	4,100.00	.00	.00	4,500.00	_____
012929	530006 VET SERV	.00	2,000.00	2,000.00	.00	.00	4,000.00	_____
012929	530500 TRNG SEM	.00	600.00	600.00	.00	.00	1,000.00	_____

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

ANIMAL CONTROL			2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
012929	542000	OFFICE SUP	35.95	1,500.00	1,500.00	396.36	.00	2,700.00	
012929	548099	VEH OTH	.00	.00	.00	.00	.00	500.00	
		Mileage							
		TOTAL ANIMAL CONTROL EXPENSE	2,366.01	41,830.00	41,830.00	20,104.78	.00	49,700.00	
		TOTAL ANIMAL CONTROL	107,083.86	171,920.00	173,322.42	107,411.58	.00	174,871.00	
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013008	SCHOOL DEPARTMENT - DISTRICT W								
013008	511104	PT CRSGGDS	50,000.00	50,000.00	50,000.00	36,493.72	.00	75,150.00	
013008	519999	SCHOOL SAL	35,485,541.89	37,398,602.00	37,398,602.00	23,746,203.05	.00	38,176,796.00	
		TOTAL SCHOOL DEPARTMENT - DI	35,535,541.89	37,448,602.00	37,448,602.00	23,782,696.77	.00	38,251,946.00	
<hr/>									
01300808	SCHOOL TRANSP SALARIES								
01300808	519999	SCHOOL SAL	625,680.66	628,359.00	628,359.00	397,464.68	.00	640,926.00	
		TOTAL SCHOOL TRANSP SALARIES	625,680.66	628,359.00	628,359.00	397,464.68	.00	640,926.00	
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01300809	SCHOOL DEPARTMENT - TRANSPORTA								
01300809	520000	SCHOOL EXP	1,212,960.64	1,223,970.00	1,223,970.00	1,188,196.90	.00	1,316,784.00	
		TOTAL SCHOOL DEPARTMENT - TR	1,212,960.64	1,223,970.00	1,223,970.00	1,188,196.90	.00	1,316,784.00	
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013009	SCHOOL DEPARTMENT - DISTRICT W								
013009	520000	SCHOOL EXP	4,899,730.65	3,729,159.00	3,729,159.00	4,496,117.45	.00	4,979,159.00	
013009	532001	BRSTL CNTY	20,853.00	21,200.00	21,200.00	10,876.50	.00	96,765.00	
		TOTAL SCHOOL DEPARTMENT - DI	4,920,583.65	3,750,359.00	3,750,359.00	4,506,993.95	.00	5,075,924.00	
		TOTAL SCHOOL DEPARTMENT	42,294,766.84	43,051,290.00	43,051,290.00	29,875,352.30	.00	45,285,580.00	
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013919	TRI COUNTY EXPENSES								
013919	532000	TRI COUNTY	4,144,893.00	3,613,357.00	3,613,357.00	3,613,357.00	.00	3,579,776.00	
		TOTAL TRI COUNTY EXPENSES	4,144,893.00	3,613,357.00	3,613,357.00	3,613,357.00	.00	3,579,776.00	
		TOTAL TRICOUNTY REGIONAL HIG	4,144,893.00	3,613,357.00	3,613,357.00	3,613,357.00	.00	3,579,776.00	
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014218	DPW ADMIN SALARIES								
014218	510101	APPTDPTHD	124,848.36	127,983.00	127,983.00	97,958.00	.00	129,893.00	
		Department Head Salary per Contract							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

DPW ADMINISTRATION	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
014218 511000 FT SAL	85,643.06	100,702.00	102,067.56	23,672.00	.00	135,472.00	
Asst. Dir. & Fiscal manager (1/3 of salary) per CBAs							
014218 511001 CLRCL SAL	92,660.88	97,294.00	97,294.00	74,840.80	.00	99,238.00	
Two Clerical Positions Per CBA							
014218 513000 REG OT	279.27	1,000.00	1,000.00	40.44	.00	500.00	
OVERTIME FOR YEAR END PROCESSING FOR INVOICES AND ENCUMBRANCES, APPROX 11.5 HOURS							
TOTAL DPW ADMIN SALARIES	303,431.57	326,979.00	328,344.56	196,511.24	.00	365,103.00	
014219 DPW ADMIN EXPENSES							
014219 521000 ELECT NAED	675.00	2,500.00	2,000.00	1,000.00	.00	2,000.00	
014219 524200 MAINT VEH	.00	100.00	100.00	.00	.00	100.00	
014219 524306 MNT COPIER	1,254.57	300.00	300.00	74.23	.00	300.00	
014219 527400 RTLSHYDRNT	7,735.00	7,735.00	7,735.00	.00	.00	7,735.00	
HYDRANT USE/RENTAL IN KING'S GRANT WATER DISTRICT							
014219 529000 CUST SERV	.00	.00	.00	.00	.00	200.00	
014219 530010 CONSTRCTN	.00	.00	981.00	901.44	.00	200.00	
014219 530500 TRNG SEM	595.00	2,000.00	2,000.00	1,531.66	.00	2,000.00	
014219 534000 TELPHN LCL	1,988.86	1,800.00	1,800.00	2,050.00	.00	2,000.00	
DPW 2 Office Land Lines							
014219 534001 TEL LNG DI	11.33	50.00	50.00	11.56	.00	50.00	
014219 534002 CELL PHNE	1,048.45	1,000.00	1,000.00	1,141.80	.00	1,100.00	
Two Cell Phones (\$83 per month average)							
014219 534500 POSTAGE	200.00	300.00	100.00	.00	.00	250.00	
014219 534600 ADV NOTC	101.20	50.00	50.00	.00	.00	50.00	
014219 534601 ADV EMPL	150.00	200.00	.00	.00	.00	150.00	
014219 542000 OFFICE SUP	1,113.08	1,200.00	1,419.00	1,128.92	.00	1,500.00	
014219 548000 GASOLINE	110.32	800.00	800.00	.00	.00	600.00	
014219 571000 MLGE&TOLLS	.00	500.00	200.00	.00	.00	250.00	
014219 573000 DUES & MBR	248.11	700.00	700.00	207.18	.00	700.00	

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TOWN OF NORTH ATTLEBOROUGH
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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

DPW ADMINISTRATION		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
014219	574400 BENFT LTD Contracted LTD Insurance benefit DPW Director	1,644.96	1,735.00	1,735.00	1,645.00	.00	1,650.00	
	TOTAL DPW ADMIN EXPENSES	16,875.88	20,970.00	20,970.00	9,691.79	.00	20,835.00	
	TOTAL DPW ADMINISTRATION	320,307.45	347,949.00	349,314.56	206,203.03	.00	385,938.00	
014228	HIGHWAY SALARIES							
014228	511000 FT SAL Highway Superintendent Salary, Per CBA	83,874.41	87,749.00	89,042.92	66,964.30	.00	91,947.00	
014228	511008 LBR WGS Adding back equipment operator and laborer truck driver not filled.	607,910.74	626,650.00	626,650.00	477,707.34	.00	731,710.00	
014228	511107 PT OTH WGS 2 Part Time Laborers for 13 weeks in summer	5,217.00	.00	.00	.00	.00	9,360.00	
014228	513000 REG OT Based on Prior years and to date and includes other prior line items.	39,463.16	45,000.00	45,000.00	33,346.52	.00	50,000.00	
014228	513301 COMPOST OT Based on 38 Weeks at OT Rate (2 laborers per day for 4 weeks)	29,892.56	38,851.00	38,851.00	22,067.03	.00	36,500.00	
014228	514001 ON CALL On Call Phone Weekly Rate of \$250 per week Per CBA	13,000.00	13,000.00	13,000.00	10,000.00	.00	13,000.00	
014228	514300 PREMIUM For Grade B/C working in Garage	69.94	500.00	500.00	.00	.00	100.00	
	TOTAL HIGHWAY SALARIES	779,427.81	811,750.00	813,043.92	610,085.19	.00	932,617.00	
014229	HIGHWAY EXPENSES							
014229	521000 ELECT NAED Annual Costs for 240 Smith St.	7,880.34	10,000.00	10,000.00	9,685.48	.00	9,000.00	
014229	521100 NAT GAS New Heating System and Natural Gas Generator.	12,381.26	14,500.00	14,500.00	14,500.00	.00	13,500.00	
014229	524000 MNT BLDG	14,497.90	10,000.00	10,000.00	10,613.84	.00	10,000.00	
014229	524200 MAINT VEH includes increase for pool vehicles.	30,300.56	43,000.00	43,000.00	38,384.74	.00	45,000.00	
014229	524306 MNT COPIER	1,509.14	900.00	900.00	146.82	.00	500.00	
014229	524403 MNT TIMECR	302.00	250.00	250.00	241.50	.00	305.00	
014229	524500 MNT ROADS includes 50% of annual line striping from Capital borrowing.	14,544.73	22,000.00	22,000.00	18,393.89	.00	35,000.00	
014229	524502 MNT DRNG This covers repairs to the draiange system including 25-30 rebuilt catchbasins completed in-house. List from required inspections under NPDES.	7,593.30	3,000.00	3,000.00	2,689.48	.00	13,900.00	
014229	524503 PII STORMW NPDES Stormwater Permit Sampling	130.77	5,000.00	5,000.00	4,010.43	.00	5,000.00	

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

HIGHWAY		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
014229	527200 RTLS EQUIP Rental of Trommel Screener and Tub Grinder Annually. Rock Crusher rental every other year.	8,325.00	15,000.00	15,400.00	15,382.50	.00	18,400.00	
014229	529000 CUST SERV Includes quarterly deep cleaning of office.	2,200.00	1,200.00	1,400.00	1,420.00	.00	3,800.00	
014229	529004 TREE REM	4,350.00	7,000.00	7,000.00	1,200.00	.00	7,500.00	
014229	530500 TRNG SEM	710.34	2,000.00	1,600.00	717.69	.00	6,800.00	
014229	534000 TELPHN LCL	308.76	500.00	500.00	331.58	.00	500.00	
014229	534001 TEL LNG DI Smith St. Land Line	11.34	.00	.00	.00	.00	100.00	
014229	534002 CELL PHNE Covers 5 cell phones for Highway	3,610.51	3,000.00	3,000.00	2,159.28	.00	3,200.00	
014229	534500 POSTAGE covers postage machine costs at Whiting.	200.00	200.00	200.00	.00	.00	200.00	
014229	534600 ADV NOTC	1,014.07	1,200.00	1,200.00	96.60	.00	1,200.00	
014229	538000 UNFRMCLEAN Uniform Cleaning Costs per CBA	7,950.87	10,000.00	10,000.00	10,000.00	.00	10,000.00	
014229	538001 INSPECTION	1,155.00	4,500.00	4,500.00	1,870.00	.00	4,500.00	
014229	538002 TRAFFCNTRL	11,243.77	10,000.00	10,000.00	12,185.40	.00	10,000.00	
014229	542000 OFFICE SUP Covers Supplies for Smith Street Facility and Garage.	1,051.13	2,500.00	2,700.37	2,237.59	.00	1,500.00	
014229	543001 BLDG SUPP Cleaning and Bathroom Supplies	187.14	500.00	500.00	301.51	.00	500.00	
014229	543003 SMPWREQUP Replaces small hand and power tools and batteries.	1,045.36	4,500.00	4,500.00	879.65	.00	4,500.00	
014229	548000 GASOLINE Annual Fuel Budget. Includes Snow and Ice (until depleted)	16,101.60	24,500.00	24,500.00	7,249.61	.00	24,500.00	
014229	548001 DIESEL Diesel. Includes Snow and Ice (until depleted)	17,380.73	30,500.00	30,500.00	10,290.13	.00	30,500.00	
014229	548005 VEH PARTS Annual line item for vehicle parts. External Departments pay for parts from their own budget.	29,767.01	47,000.00	47,000.00	40,812.56	.00	47,000.00	
014229	549000 MEAL TICKE Per CBA	180.50	500.00	500.00	171.00	.00	500.00	
014229	550000 FIRST AID	123.42	600.00	600.00	109.95	.00	400.00	
014229	553000 FRSTRYSUPP Safety Gear for Forestry (Harnesses, peltor radios, chaps)	1,193.66	2,500.00	2,500.00	1,316.14	.00	2,500.00	

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

HIGHWAY		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
014229	553101 ASPHALT Hot Mix Patching and Cold Patch	444.09	3,000.00	3,000.00	220.54	.00	6,000.00	
014229	553102 BROOM REF Annual Refill of Sweep Brooms and parts.	398.80	4,000.00	4,000.00	2,909.08	.00	4,000.00	
014229	553103 SIGNS DPW has numerous requests for signs. Typically have not charged for signs created in-house.	6,500.00	6,500.00	6,500.00	5,130.43	.00	7,000.00	
014229	558000 UNIFORMS	2,780.64	4,000.00	4,000.00	5,100.00	.00	4,000.00	
014229	558001 FOULWTHRGR	48.10	1,500.00	1,500.00	167.39	.00	1,500.00	
014229	571000 MLGE&TOLLS	.00	300.00	300.00	.00	.00	300.00	
014229	573000 DUES & MBR	1,123.13	2,000.00	1,500.00	1,157.19	.00	1,500.00	
014229	573001 LICENSERMB	785.41	2,000.00	2,000.00	988.95	.00	2,000.00	
	TOTAL HIGHWAY EXPENSES	209,330.38	299,650.00	299,550.37	223,070.95	.00	336,605.00	
	TOTAL HIGHWAY	988,758.19	1,111,400.00	1,112,594.29	833,156.14	.00	1,269,222.00	
014238	SNOW & ICE SALARIES							
014238	513000 REG OT Employee Overtime for Snow and Ice Per CBA	75,058.01	74,500.00	74,500.00	143,202.78	.00	74,500.00	
014238	514300 PREMIUM Pay Differential for Grade B or C Drivers in Large 6 Wheel or HME	123.50	500.00	500.00	6.00	.00	500.00	
	TOTAL SNOW & ICE SALARIES	75,181.51	75,000.00	75,000.00	143,208.78	.00	75,000.00	
014239	SNOW & ICE EXPENSES							
014239	529001 SNOW REM Contracted, Manned Vehicles and Equipment for Snow and Ice	75,820.40	96,750.00	96,750.00	237,369.37	.00	96,750.00	
014239	548006 S/IVEHPART Repair and Replacement Parts Directly Related to Snow and Ice Operations	39,304.44	10,000.00	10,000.00	40,468.39	.00	10,000.00	
014239	549000 MEAL TICKE Meal Tickets During Snow and Ice Per CBA	4,265.50	4,000.00	4,000.00	6,926.00	.00	4,000.00	
014239	553300 SAND & SAL Sand and Salt Supplies for Snow Season.	92,403.87	60,750.00	60,750.00	271,797.78	.00	60,750.00	
014239	553301 LQD CALCIU Supplies of Liquid Calcium and Magnesium (or other products we test) for Snow and Ice Pretreatment	3,502.00	3,500.00	3,500.00	.00	.00	3,500.00	
	TOTAL SNOW & ICE EXPENSES	215,296.21	175,000.00	175,000.00	556,561.54	.00	175,000.00	
	TOTAL SNOW & ICE	290,477.72	250,000.00	250,000.00	699,770.32	.00	250,000.00	
014249	STREET/TRAFFIC LIGHTING							
014249	521000 ELECT NAED Street Lighting for All Town Roadways	114,478.23	150,000.00	150,000.00	124,176.22	.00	150,000.00	

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

STREET/TRAFFIC LIGHTING	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
TOTAL STREET/TRAFFIC LIGHTIN	114,478.23	150,000.00	150,000.00	124,176.22	.00	150,000.00	
TOTAL STREET/TRAFFIC LIGHTIN	114,478.23	150,000.00	150,000.00	124,176.22	.00	150,000.00	
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704308 SOLID WASTE SALARIES							
704308 510101 APPTDPTH	80,516.37	82,623.00	82,623.00	64,077.22	.00	88,106.00	
Per CBA							
704308 511000 FT SAL	.00	116,748.00	116,748.00	.00	.00	118,948.00	
Per CBA							
704308 511001 CLRCL SAL	136,137.41	142,819.00	142,819.00	109,860.80	.00	150,528.00	
Per CBA							
704308 511107 PT OTH WGS	91,871.09	87,547.00	87,547.00	76,928.66	.00	109,136.00	
Recycling Center Attendants							
704308 513000 REG OT	10,647.10	18,000.00	18,000.00	6,164.76	.00	10,000.00	
DPW overtime							
TOTAL SOLID WASTE SALARIES	319,171.97	447,737.00	447,737.00	257,031.44	.00	476,718.00	
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704309 SOLID WASTE EXPENSES							
704309 521000 ELECT NAED	1,938.78	3,000.00	3,000.00	1,448.63	.00	3,000.00	
electricity							
704309 521200 OIL	560.52	1,000.00	1,000.00	599.21	.00	1,000.00	
704309 524000 MNT BLDG	1,767.15	2,500.00	2,500.00	1,593.38	.00	2,500.00	
704309 524002 MNT HVAC	101.76	500.00	500.00	.00	.00	500.00	
704309 524100 MNT GRNDS	11,740.00	15,000.00	12,250.00	4,805.00	.00	15,000.00	
need to seal cracks, seal the pavement and repaint. This line includes repair to							
fencing, repair to asphalt, repair to vegetative cap, etc.							
704309 524200 MAINT VEH	135.50	1,000.00	1,000.00	904.85	.00	1,000.00	
704309 524301 MNTCOMPHRD	1,332.08	4,000.00	4,000.00	5,891.46	.00	4,000.00	
new computer for cameras, new webcam for current computer							
704309 524302 MNT COMPSF	1,800.75	7,000.00	7,000.00	1,734.64	.00	2,000.00	
Century Bank and PC Scale maintenance contracts.							
704309 524308 COUNTY-CTY	2,847.00	2,780.00	2,780.00	.00	.00	3,000.00	
704309 524404 MNT EQUIP	7,099.03	6,000.00	6,000.00	5,565.00	.00	6,000.00	
704309 524800 MNT FLARE	39,399.69	66,000.00	66,000.00	58,100.00	.00	50,000.00	
Routine services are going to cost us \$40,000. I have included \$10,000 for							
non-routine services to cover those times when a technician may need to go out							
and restart the flare on a nonscheduled day or meet the JPNoonan truck when the							
condensate tank is emptied.							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

SOLID WASTE		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
704309	529002 SW REMOVAL	1,760,808.40	1,930,836.00	1,930,836.00	1,868,806.76	.00	1,930,836.00	
704309	529009 LANDSCAPE	26,332.86	40,000.00	40,000.00	6,600.00	.00	40,000.00	
704309	529010 RECYCL REM	22,963.82	15,000.00	15,000.00	14,879.26	.00	25,000.00	
704309	The cost of electronics, freon bearing appliances and universal waste (lightbulbs, etc.) have gone through the roof. we have already spent over \$11,000.00 by November this year. Companies are charging \$40/refridgerator.							
704309	529012 ELECTRCIAN	.00	200.00	200.00	.00	.00	200.00	
704309	530000 ENGINEERNG	8,566.73	15,000.00	15,000.00	15,000.00	.00	15,000.00	
704309	This covers the two inspections (Transfer Station & Landfill) annually. Any engineering for moving the dept to the transfer station will be funded via the CIP process.							
704309	530003 LEGAL SERV	.00	200.00	200.00	.00	.00	200.00	
704309	to review the RFP for modular building							
704309	530012 BILLING	3,219.95	6,000.00	6,000.00	3,543.54	.00	6,000.00	
704309	printing of annual bills in July and statements in January							
704309	530022 MONITORING	11,083.00	20,000.00	20,000.00	.00	.00	20,000.00	
704309	Two rounds of groundwater monitoring required by MassDEP							
704309	530500 TRNG SEM	1,885.00	500.00	500.00	.00	.00	500.00	
704309	530501 EMP TUITIO	.00	1,000.00	1,000.00	.00	.00	1,000.00	
704309	both clerical and USW CBAs provide for tuition reimbursement.							
704309	534000 TELPHN LCL	401.70	500.00	500.00	390.66	.00	500.00	
704309	534002 CELL PHNE	2,626.84	2,000.00	2,000.00	982.05	.00	2,000.00	
704309	on call with engineers.							
704309	534200 PRINTING	6,251.01	6,000.00	6,000.00	1,496.00	.00	5,000.00	
704309	Printing of the stickers as well as the sticker applications and our curbside and recycle center brochures							
704309	534500 POSTAGE	8,143.35	10,600.00	10,600.00	5,247.30	.00	10,000.00	
704309	mailing invoices, statements, sticker applications, lien notices, checks, correspondence re: abatements, etc.							
704309	534600 ADV NOTC	.00	700.00	700.00	.00	.00	1,000.00	
704309	Covers three ads for procurement purposes.							
704309	534601 ADV EMPL	981.60	400.00	400.00	.00	.00	400.00	
704309	This amount covers one ad to replace an employee							
704309	538002 TRAFFCNTRL	233.64	500.00	500.00	.00	.00	500.00	
704309	detail for hazardous waste days							
704309	542000 OFFICE SUP	3,688.90	2,000.00	2,000.00	1,727.10	.00	2,000.00	
704309	548000 GASOLINE	201.63	600.00	600.00	11.42	.00	600.00	
704309	hope to have recycling and trash enforcement official once covid is over.							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

SOLID WASTE		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
704309	553103 SIGNS banners, signs	166.50	500.00	500.00	184.50	.00	500.00	
704309	558000 UNIFORMS	.00	1,000.00	1,000.00	.00	.00	1,000.00	
704309	558500 BAGS & TAG Bags and tags	140,610.00	150,000.00	152,750.00	152,178.96	.00	150,000.00	
704309	573000 DUES & MBR	966.00	1,000.00	1,000.00	733.00	.00	1,000.00	
704309	578100 PENSIONFND Membership to MassRecycle, SWANA, US Composting	41,993.00	42,122.00	42,122.00	42,122.00	.00	43,000.00	
704309	578500 EMERG RESE Will need to confirm amount with Retirement Board. From retained earnings. held in reserve in the event of an emergency, flare malfunction, tear of liner, etc.	.00	200,000.00	200,000.00	.00	.00	200,000.00	
TOTAL SOLID WASTE EXPENSES		2,109,846.19	2,555,438.00	2,555,438.00	2,194,544.72	.00	2,544,236.00	
70455029	SOLID WASTE INDIRECT COSTS							
70455029	574000 INSRNCPREM Believe that Workers Comp will go up this year.	3,491.00	13,181.00	13,181.00	6,849.00	.00	16,000.00	
70455029	574201 RETIREE PR	1,562.42	.00	.00	.00	.00	401.00	
70455029	574202 HEALTH INS Per HR	57,335.40	75,319.00	75,319.00	39,123.09	.00	64,000.00	
70455029	574203 LIFE INS have two more part time employees at the recycling center	250.09	205.00	205.00	202.32	.00	308.00	
70455029	574300 MEDICARE I believe this number is a percentage established by the state and federal agencies.	4,280.54	5,630.00	5,630.00	4,452.87	.00	6,000.00	
70455029	576000 INDIRECTS I would like to see not simply a break down but some explanation as to why this line went up by \$10,000 this year when we have made no changes in our department or our use of services from other departments. The allocation from the Town Admin to Town Manager went up by \$8,000??	54,739.00	54,739.00	54,739.00	54,739.00	.00	66,493.00	
TOTAL SOLID WASTE INDIRECT C		121,658.45	149,074.00	149,074.00	105,366.28	.00	153,202.00	
TOTAL SOLID WASTE		2,550,676.61	3,152,249.00	3,152,249.00	2,556,942.44	.00	3,174,156.00	
604408	SEWER SALARIES							
604408	511000 FT SAL Includes Chief and Asst. Plant Oper., Lab Super, Pretreat Off. Fiscal Man. (1/3), Proj. Man, and Const. Super.	446,015.56	466,420.00	466,420.00	348,413.27	.00	523,879.00	
604408	511001 CLRCL SAL Pretreatment Assistant per CBA	39,078.81	40,824.00	40,824.00	18,841.44	.00	43,741.00	

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

SEWER		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
604408	511008 LBR WGS Foreman, Chief and Asst. Mech., Grade 3 and 5 Oper., P.S. Oper., HMEO, Labor/Driver, Laborer per CBA	398,613.00	494,765.00	494,765.00	288,163.86	.00	500,427.00	_____
604408	513000 REG OT	54,753.79	60,000.00	60,000.00	51,489.16	.00	57,000.00	_____
604408	514001 ON CALL	12,928.58	13,000.00	13,000.00	10,000.00	.00	13,000.00	_____
604408	514300 PREMIUM	23.00	1,000.00	1,000.00	9.13	.00	300.00	_____
TOTAL SEWER SALARIES		951,412.74	1,076,009.00	1,076,009.00	716,916.86	.00	1,138,347.00	_____
604409	SEWER EXPENSES							
604409	521000 GPSTN ELECT NAED 14,000.00	12,284.79	14,000.00	14,000.00	14,224.58	.00	14,000.00	_____
604409	521000 TREAT ELECT NAED	238,295.24	325,000.00	325,000.00	380,000.00	.00	300,000.00	_____
604409	521200 TREAT OIL	38,407.75	45,000.00	45,000.00	40,515.00	.00	40,000.00	_____
604409	521400 GPSTN PROPANE	.00	3,000.00	3,000.00	.00	.00	3,000.00	_____
604409	521400 TREAT PROPANE	3,285.23	9,000.00	5,800.00	6,740.49	.00	5,000.00	_____
604409	523101 SWR ATTLEB Intermunicipal Agreement with Attleboro. New Connection on Cumberland Ave will increase this costs annually in the future.	39,845.01	45,000.00	45,000.00	41,795.77	.00	45,000.00	_____
604409	524000 TREAT MNT BLDG	82,274.39	30,000.00	31,000.00	31,377.90	.00	30,000.00	_____
604409	524100 TREAT MNT GRNDS	2,127.58	3,000.00	10,000.00	9,816.00	.00	3,000.00	_____
604409	524200 COLL MAINT VEH	3,159.38	4,000.00	5,000.00	4,986.03	.00	5,000.00	_____
604409	524200 PRET MAINT VEH Pretreatment Van expenses	.00	1,000.00	1,000.00	500.00	.00	1,000.00	_____
604409	524200 TREAT MAINT VEH	2,849.95	4,000.00	4,500.00	4,106.82	.00	5,000.00	_____
604409	524306 MNT COPIER	4,791.08	2,000.00	2,000.00	669.72	.00	2,000.00	_____
604409	524307 SCADA MAIN	5,331.00	10,000.00	10,000.00	12,149.25	.00	13,000.00	_____
604409	524308 COUNTY-CTY Sewer Share of CTY	2,847.00	2,850.00	2,850.00	.00	.00	2,850.00	_____
604409	524400 TREAT MNT MACHIN	21,748.84	45,000.00	40,800.00	33,513.96	.00	35,000.00	_____

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

SEWER		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT	
604409	524403 ADMIN MNT TIMECR	195.00	300.00	300.00	203.00	.00	300.00		
604409	524404 COLL MNT EQUIP	11,742.80	30,000.00	32,000.00	30,558.65	.00	30,000.00		
604409	524404 TREAT MNT EQUIP	60,257.70	75,000.00	78,700.00	78,681.64	.00	75,000.00		
604409	524600 COLL MNT LINES	10,753.17	10,000.00	8,000.00	6,854.35	.00	15,000.00		
604409	527202 ADMIN RTLSWTRCLR	.00	.00	500.00	89.99	500.00	100.00		
604409	527500 ADMIN RTLSUNIFRM	4,853.71	10,000.00	10,000.00	10,433.48	.00	8,000.00		
604409	\$150 per week (at full staff) per CBA								
604409	529003 TREAT TRASH REM	2,158.00	2,100.00	2,100.00	1,502.72	.00	2,300.00		
604409	\$190 per month								
604409	529007 TREAT SLUDGE REM	432,973.45	475,000.00	475,000.00	450,315.10	.00	450,000.00		
604409	529013 TREAT GRIT SCREE	2,825.50	5,000.00	5,000.00	3,049.00	.00	4,000.00		
604409	530000 ADMIN ENGINEERNG	6,750.00	7,500.00	7,500.00	3,690.00	.00	7,500.00		
604409	530003 ADMIN LEGAL SERV	1,225.00	1,500.00	1,500.00	213.34	.00	1,500.00		
604409	530005 ADMIN MEDICALSER	406.00	750.00	750.00	406.00	.00	750.00		
604409	530010 CONTR SERV	29,436.72	15,000.00	15,000.00	3,774.27	.00	15,000.00		
604409	530011 PRET LAB TESTIN	.00	3,000.00	3,000.00	.00	.00	1,500.00		
604409	Pretreatment Lab Testing is typically performed in-house. If there are issues or disputes, an outside party may be required to perform independent analysis.								
604409	530011 TREAT LAB TESTIN	40,098.50	45,000.00	41,700.00	41,029.40	.00	45,000.00		
604409	530012 BILLING	67,589.32	130,000.00	161,531.44	163,737.14	.00	130,000.00		
604409	530014 ADMIN BANK SERV	7,042.13	10,000.00	10,000.00	8,500.00	.00	8,000.00		
604409	530500 ADMIN TRNG SEM	3,013.71	5,000.00	5,000.00	1,508.12	.00	5,000.00		
604409	530500 PRET TRNG SEM	225.00	1,000.00	1,000.00	190.00	.00	1,000.00		
604409	530501 ADMIN EMP TUITIO	.00	1,000.00	1,000.00	.00	.00	1,000.00		
604409	534000 ADMIN TELPHN LCL	1,207.33	4,000.00	4,000.00	4,202.37	.00	4,000.00		
604409	534001 ADMIN TEL LNG DI	12.12	100.00	100.00	9.26	.00	100.00		

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

SEWER			2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
604409	534002	ADMIN CELL PHNE	6,205.18	5,000.00	5,000.00	4,433.85	.00	5,000.00	_____
604409	534003	ADMIN DATA LINES	1,749.34	1,800.00	1,800.00	1,850.00	.00	1,800.00	_____
604409	534200	ADMIN PRINTING	199.60	500.00	500.00	485.00	.00	500.00	_____
604409	534500	ADMIN POSTAGE	1,364.59	2,000.00	2,000.00	325.03	.00	2,000.00	_____
604409	534600	ADMIN ADV NOTC	132.80	550.00	550.00	241.50	.00	550.00	_____
604409	534601	ADMIN ADV EMPL	.00	1,200.00	1,200.00	2,155.00	.00	1,200.00	_____
604409	538002	ADMIN TRAFFCNTRL	4,409.96	7,000.00	7,000.00	4,495.68	.00	9,000.00	_____
604409	542000	ADMIN OFFICE SUP	4,478.14	5,000.00	5,000.00	4,314.78	.00	5,000.00	_____
604409	542000	PRET OFFICE SUP	.00	1,000.00	1,000.00	373.39	.00	1,000.00	_____
604409	542500	ADMIN COMP SUPP	.00	1,200.00	4,400.00	10,025.16	.00	1,200.00	_____
604409	548000	COLL GASOLINE	3,541.54	3,100.00	3,100.00	2,009.30	.00	3,500.00	_____
604409	548000	TREAT GASOLINE	3,535.43	6,700.00	6,700.00	2,009.33	.00	4,000.00	_____
604409	548001	COLL DIESEL	1,323.21	4,500.00	4,500.00	876.26	.00	2,000.00	_____
604409	548001	TREAT DIESEL	1,312.55	6,000.00	5,500.00	3,376.22	.00	2,000.00	_____
604409	548005	COLL VEH PARTS	23.36	2,000.00	1,000.00	1,282.62	.00	2,000.00	_____
604409	548005	TREAT VEH PARTS	936.00	2,000.00	2,000.00	1,538.12	.00	3,000.00	_____
604409	550000	ADMIN FIRST AID	567.96	1,000.00	1,000.00	383.27	.00	600.00	_____
604409	553400	TREAT LAB SUPPLI	18,192.94	20,000.00	25,450.00	23,203.69	.00	20,000.00	_____
604409	553500	TREAT CHEMICALS	179,848.04	270,000.00	229,268.56	229,087.63	.00	270,000.00	_____
604409	558000	ADMIN UNIFORMS	4,277.34	3,000.00	3,000.00	5,870.30	.00	4,500.00	_____
604409	569001	TREAT TAXES	6,700.00	6,700.00	6,700.00	.00	.00	6,900.00	_____
604409	571000	ADMIN MLGE&TOLLS	28.50	1,000.00	1,000.00	.00	.00	1,000.00	_____

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

SEWER			2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
604409	573000	DUESMBRSHP	.00	.00	.00	.00	.00	1,550.00	_____
604409	573000	ADMIN DUESMBRSHP	1,923.13	2,500.00	2,500.00	2,202.19	.00	2,500.00	_____
604409	573001	ADMIN LICENSERMB	310.98	1,200.00	1,200.00	181.41	.00	1,200.00	_____
604409	573001	PRET LICENSERMB	75.00	100.00	100.00	.00	.00	100.00	_____
604409	578100	ADMIN PENSIONFND	151,334.00	167,655.00	167,655.00	167,655.00	.00	167,655.00	_____
604409	578500	Retirement Allocation EMERG RESE	.00	200,000.00	200,000.00	.00	.00	200,000.00	_____
TOTAL SEWER EXPENSES			1,532,481.99	2,096,805.00	2,097,755.00	1,857,718.08	500.00	2,028,655.00	_____
60445029	SEWER INDIRECTS								
60445029	574000	INSRNCPREM	67,801.23	74,000.00	74,000.00	58,509.00	.00	74,000.00	_____
60445029	574201	General liability insurance premiums RETIREE PR	67,276.62	95,000.00	95,000.00	50,520.41	.00	70,000.00	_____
60445029	574202	HEALTH INS	134,332.43	185,000.00	185,000.00	94,932.70	.00	165,000.00	_____
60445029	574203	LIFE INS	471.94	700.00	700.00	335.69	.00	700.00	_____
60445029	574204	UNEMPLMNT	.00	5,000.00	5,000.00	.00	.00	5,000.00	_____
60445029	574206	RET LIFE I	168.60	200.00	200.00	126.45	.00	200.00	_____
60445029	574300	MEDICARE	11,647.50	16,000.00	16,000.00	9,076.17	.00	16,000.00	_____
60445029	576000	ADMIN INDIRECTS	262,963.00	262,963.00	262,963.00	262,963.00	.00	260,232.00	_____
TOTAL SEWER INDIRECTS			544,661.32	638,863.00	638,863.00	476,463.42	.00	591,132.00	_____
TOTAL SEWER			3,028,556.05	3,811,677.00	3,812,627.00	3,051,098.36	500.00	3,758,134.00	_____
614508	WATER SALARIES								
614508	511000	FT SAL	192,283.74	251,681.00	251,681.00	154,186.22	.00	295,691.00	_____
614508	511001	CLRCL SAL	121,887.84	129,153.00	129,153.00	74,528.00	.00	134,156.00	_____
614508	511008	Three positions per CBA LBR WGS	602,283.04	620,194.00	620,194.00	472,853.91	.00	633,933.00	_____

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

WATER			2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
614508	511107	PT OTH WGS	5,418.00	.00	.00	.00	.00	9,360.00	
614508	513000	REG OT	120,837.71	120,000.00	120,000.00	78,607.84	.00	120,000.00	
		Includes Meter Replacement program.							
614508	514001	ON CALL	13,000.00	13,000.00	13,000.00	10,000.00	.00	13,000.00	
		Per labor CBA							
614508	514300	PREMIUM	.00	1,000.00	1,000.00	.00	.00	500.00	
		Per CBA for out of grade work.							
TOTAL WATER SALARIES			1,055,710.33	1,135,028.00	1,135,028.00	790,175.97	.00	1,206,640.00	
614509	WATER ENTERPRISE EXPENSES								
614509	521000	ADMIN ELECT NAED	169,859.36	200,000.00	200,000.00	188,276.60	.00	190,000.00	
614509	521000	WHTP ELECT NAED	74,964.66	90,000.00	90,000.00	90,000.00	.00	90,000.00	
614509	521100	TREAT NAT GAS	4,644.81	6,700.00	6,700.00	3,846.03	.00	6,000.00	
614509	521100	WHTP NAT GAS	4,644.78	4,500.00	4,500.00	3,846.01	.00	4,500.00	
614509	521400	SUPPL PROPANE	8,722.52	10,000.00	10,000.00	10,011.54	.00	10,000.00	
614509	523001	SUPPL WATER ATTL	93,375.12	110,000.00	110,000.00	92,546.76	.00	112,000.00	
614509	524000	SUPPL MNT BLDG	18,352.98	30,000.00	30,000.00	17,421.80	.00	30,000.00	
614509	524000	WHTP MNT BLDG	15,026.47	4,500.00	4,500.00	445.88	.00	4,500.00	
614509	524302	BILL MNT COMPSF	.00	1,350.00	1,350.00	294.11	.00	1,350.00	
614509	524306	MNT COPIER	4,535.50	2,500.00	1,000.00	593.85	.00	2,500.00	
614509	524307	SCADA MAIN	9,187.75	12,000.00	12,000.00	10,189.60	.00	12,000.00	
614509	524307	WHTP SCADA MAIN	6,001.50	8,000.00	8,000.00	4,605.50	.00	8,000.00	
614509	524308	COUNTY-CTY	2,847.00	2,850.00	2,850.00	.00	.00	2,850.00	
614509	524400	SUPPL MNT MACHIN	9,207.94	35,000.00	35,000.00	24,634.28	.00	35,000.00	
		Maint of Well Equipment and machines.							
614509	524400	WHTP MNT MACHIN	9,790.13	10,000.00	10,000.00	9,101.03	.00	12,000.00	
614509	524404	SUPPL MNT EQUIP	21,249.93	35,000.00	35,000.00	17,952.96	.00	35,000.00	

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TOWN OF NORTH ATTLEBOROUGH
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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

WATER		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
614509	524404 WHTP MNT EQUIP	1,768.50	3,500.00	3,500.00	1,666.23	.00	3,500.00	
614509	524700 TRANS MNT TANKS	8,750.00	22,000.00	17,000.00	9,825.00	.00	17,000.00	
614509	524701 TRANS MNTHYDRNT	2,045.00	35,000.00	47,400.00	47,400.00	.00	40,000.00	
614509	524702 MNTTRN&DIS	56,875.84	75,000.00	50,000.00	49,017.51	.00	60,000.00	
614509	527200 BILL RTLS EQUIP	.00	500.00	500.00	.00	.00	500.00	
614509	527500 ADMIN RTLSUNIFRM	6,128.15	9,700.00	10,600.00	10,574.30	.00	10,600.00	
614509	529003 TRASH REM	1,555.96	1,600.00	1,600.00	1,075.92	.00	1,600.00	
614509	529006 SUPPL WELL CLEAN	.00	96,000.00	96,000.00	92,130.00	.00	101,000.00	
REPAIR ALLOWANCE INCREASED FROM \$15K TO \$20K FOR PUMP REPLACEMENT OR REPAIR.								
614509	529007 TREAT SLUDGE REM	2,324.76	8,500.00	8,500.00	4,870.24	.00	8,000.00	
SLUDGE REMOVAL FOR KELLY TREATMENT FACILITY AND WASTEWATER PERMIT FEE								
614509	529007 WHTP SLUDGE REM	1,408.59	12,500.00	12,500.00	7,858.52	.00	12,500.00	
SLUDGE REMOVAL FOR WHTING TREATMENT FACILITY AND WASTEWATER PERMIT FEE								
614509	530000 ADMIN ENGINEERNG	180.00	.00	.00	.00	.00	200.00	
614509	530003 ADMIN LEGAL SERV	.00	1,000.00	1,000.00	213.33	.00	1,000.00	
614509	530010 CONTR SERV	1,142.20	20,000.00	3,686.00	1,331.00	.00	3,700.00	
614509	530011 TREAT LAB TESTIN	19,499.00	30,000.00	30,000.00	36,086.00	.00	36,825.00	
ADDITIONAL DEP COMPLIANCE SAMPLING - PFAS 40 SITES AT \$200/PER = \$8,000.00								
RADIONUCLIDES / RADIUM - 3 SITES AT \$225.00 = \$675.00								
ASBESTOS = \$150.00								
614509	530012 BILL BILLING	92,943.95	100,000.00	100,000.00	101,169.72	.00	100,000.00	
614509	530014 BILL BANK SERV	7,907.66	10,300.00	10,300.00	7,750.00	.00	8,000.00	
614509	530500 ADMIN TRNG SEM	3,126.34	3,500.00	2,500.00	784.35	.00	3,500.00	
614509	530501 ADMIN EMP TUITIO	.00	1,000.00	1,000.00	.00	.00	500.00	
614509	534000 ADMIN TELPHN LCL	6,036.30	7,500.00	6,500.00	6,032.37	.00	7,500.00	
614509	534001 ADMIN TEL LNG DI	12.12	100.00	100.00	9.23	150.00	100.00	
614509	534002 ADMIN CELL PHNE	6,858.14	7,000.00	7,000.00	4,808.50	.00	7,000.00	

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

WATER		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
614509	534003 ADMIN DATA LINES	1,292.70	1,300.00	1,300.00	974.26	.00	1,300.00	_____
614509	534200 ADMIN PRINTING	1,597.08	7,000.00	2,300.00	165.00	.00	3,000.00	_____
614509	534300 ADMIN DELIVERY	199.37	.00	.00	108.51	.00	150.00	_____
614509	534500 ADMIN POSTAGE	1,642.20	5,500.00	4,600.00	444.15	.00	2,400.00	_____
614509	534600 ADMIN ADV NOTC	1,163.92	2,000.00	2,000.00	1,791.35	.00	2,000.00	_____
614509	538002 ADMIN TRAFFCNTRL	12,645.78	20,000.00	20,000.00	19,715.43	.00	20,000.00	_____
614509	542000 ADMIN OFFICE SUP	9,030.01	8,000.00	8,000.00	11,692.98	.00	8,000.00	_____
614509	542500 ADMIN COMP SUPP	.00	.00	3,500.00	9,752.36	.00	400.00	_____
614509	543001 SUPPL BLDG SUPP	805.91	1,500.00	1,500.00	462.09	.00	1,500.00	_____
614509	543001 WHTP BLDG SUPP	.00	500.00	500.00	.00	.00	500.00	_____
614509	543004 TRANS SAFETY EQ	5,206.56	5,500.00	5,500.00	1,856.49	.00	5,500.00	_____
614509	543004 WHTP SAFETY EQ	.00	1,000.00	1,000.00	1,498.82	.00	1,000.00	_____
614509	543006 SUPPL HH EQP SUP	1,548.22	4,000.00	4,000.00	4,307.15	.00	4,000.00	_____
614509	548000 ADMIN GASOLINE	16,596.68	20,000.00	20,000.00	9,449.80	.00	20,000.00	_____
614509	548001 ADMIN DIESEL	5,783.86	15,000.00	12,300.00	2,799.57	.00	15,000.00	_____
614509	549000 ADMIN MEAL TICKE	741.00	1,500.00	1,500.00	1,649.63	.00	1,500.00	_____
614509	550000 ADMIN FIRST AID	647.80	1,000.00	1,000.00	180.60	.00	1,000.00	_____
614509	551000 ADMIN PUBLICATIO	1,251.30	1,500.00	1,500.00	721.86	.00	1,500.00	_____
614509	553101 TRANS ASPHALT	.00	4,000.00	4,000.00	579.84	.00	4,000.00	_____
614509	553400 LAB SUPPLI	1,186.85	5,000.00	5,000.00	1,773.44	.00	5,000.00	_____
614509	553500 TREAT CHEMICALS	244,626.72	281,190.00	271,190.00	275,898.71	.00	279,600.00	_____
	POTASSIUM HYDROXIDE 73,000 GAL @ \$3.25/GAL							
	SODIUM HYPOCHLORITE 14,000 GAL @ \$1.40 GAL							
	SODIUM FLUORIDE:							
	WHITING TREATMENT FACILITY 15,000 LBS @ \$1.00/LB							
	ADAMSDALE WELL (NEW FEED SYSTEM 6 MONTHS) 7,500 LBS @ \$1.00/LB							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

WATER		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
614509	553600 TREAT TRTMNT SUP	5,716.56	6,500.00	6,500.00	6,320.94	.00	6,500.00	
614509	553700 BILL METERS	149,638.41	100,000.00	151,314.00	190,154.50	.00	130,000.00	
614509	558000 ADMIN UNIFORMS	4,180.91	4,500.00	4,500.00	5,507.30	.00	4,500.00	
614509	558000 WHTP UNIFORMS	1,143.33	1,100.00	1,100.00	1,829.94	.00	1,100.00	
614509	569001 SUPPL TAXES	39,633.20	40,000.00	40,000.00	39,722.74	.00	40,000.00	
614509	569100 SUPPL MASS DEP	6,747.04	7,800.00	7,800.00	7,784.91	.00	7,800.00	
614509	571000 ADMIN MLGE&TOLLS	120.35	350.00	350.00	.00	.00	350.00	
614509	573000 ADMIN DUESMBRSHP	5,052.13	5,100.00	5,100.00	2,661.19	.00	5,100.00	
614509	573001 ADMIN LICENSERMB	866.92	2,000.00	2,000.00	340.53	.00	2,000.00	
614509	578100 PENSIONFND	121,226.00	131,788.00	131,788.00	131,788.00	.00	121,552.00	
614509	Retirement Allocation							
614509	578500 EMERG RESE	.00	200,000.00	200,000.00	.00	.00	200,000.00	
TOTAL WATER ENTERPRISE EXPEN		1,311,263.77	1,891,728.00	1,891,728.00	1,588,300.26	150.00	1,874,977.00	
61455029	WATER INDIRECTS							
61455029	574000 INSRNCPREM	71,236.00	120,000.00	120,000.00	86,311.00	.00	100,000.00	
61455029	Liability and general insurance premiums							
61455029	574201 RETIREE PR	4,769.28	11,000.00	11,000.00	569.44	.00	8,000.00	
61455029	574202 HEALTH INS	225,105.96	265,650.00	265,650.00	150,853.22	.00	235,000.00	
61455029	574203 LIFE INS	486.35	1,000.00	1,000.00	344.39	.00	1,000.00	
61455029	574204 UNEMPLMNT	.00	4,000.00	4,000.00	3,176.81	.00	4,000.00	
61455029	574206 RET LIFE I	81.49	3,500.00	3,500.00	81.49	.00	2,000.00	
61455029	574300 MEDICARE	15,139.15	16,000.00	16,000.00	11,128.65	.00	16,000.00	
61455029	576000 INDIRECTS	263,157.00	263,157.00	263,157.00	263,157.00	.00	266,796.00	
TOTAL WATER INDIRECTS		579,975.23	684,307.00	684,307.00	515,622.00	.00	632,796.00	
TOTAL WATER		2,946,949.33	3,711,063.00	3,711,063.00	2,894,098.23	150.00	3,714,413.00	
015118	HEALTH DEPARTMENT SALARIES							
015118	510101 APPTDPTH	85,396.70	87,651.00	88,966.38	68,411.40	.00	93,467.00	
	Reflects Step Increase and Wage Adjustment per CBA							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

HEALTH DEPARTMENT		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
015118	510102 TP APP OFF	4,000.00	4,000.00	4,000.00	.00	.00	4,988.00	_____
	Stipend position to sign standing orders to enable the PH Nurse to give childhood vaccines, flu vaccines, and COVID vaccines. Resource for medical questions, prescriptions for epinephrine for allergic reactions							
015118	511000 FT SAL	121,224.06	125,316.00	127,196.89	88,502.90	.00	130,273.00	_____
	FT Health Agent position (71,190.60) degreed professional with certifications in title 5, Serve Safe, etc. Collaborates with the PT Health Agent around inspections and oversees the Tobacco Inspector. If a Registered Sanitarian and approves septic plans, monitors Perc tests and inspects new and repaired septic systems.							
	FT Human Services Coordinator (59,081.68) degreed professional working with residents primarily under 60 yrs of age and families to assist with needs. Oversees Lenore's Pantry and coordinates volunteers. Notary Public							
015118	511001 CLRLCL SAL	42,874.00	45,014.00	45,014.00	34,625.60	.00	48,196.00	_____
	FT position primarily responsible for licenses/permits in ViewPoint. Supports the Health Director and office team. Assists with COVID business complaints and trash complaints. Prepares meeting documents and minutes. Coordinates with PT clerical for BOH needs.							
015118	511100 PT CLR WG	23,725.00	24,440.00	24,440.00	18,800.00	.00	25,675.00	_____
015118	511103 PT AST INS	17,472.00	17,997.00	17,997.00	15,032.85	.00	18,903.00	_____
	PT (16 hours) does Tier 1 and Tier 2 Food Service inspections. Pool inspections. Registered Sanitarian and approves septic plans, monitors Perc tests and inspects new and repaired septic systems. Follows up on food establishment and retail food complaints and does emergency response with FD when needed.							
015118	511111 PT NURSE	6,468.00	6,749.00	6,749.00	7,022.65	.00	14,178.00	_____
	PT nurse currently at 6 hours. Assists the FT nurse with flu vaccinations, inputting immunizations into MIIS (MA Immunization database), followups on communicable disease in MAVEN (MA Virtual Epidemiological Network).							
	Increase PT nurse to 12 hours to have primary responsibility for Communicable Disease reporting in MAVEN, Tuberculosis Case Management, and community outreach. Will also have primary responsibility to schedule and run annual Flu Clinics and COVID clinics if applicable. Will coordinate COVID case investigatin and contact follow-up with our contracted COVID nurses.							
TOTAL HEALTH DEPARTMENT SALA		301,159.76	311,167.00	314,363.27	232,395.40	.00	335,680.00	_____
015119	HEALTH DEPARTMENT EXPS							
015119	524200 MAINT VEH	.00	50.00	50.00	.00	.00	1,150.00	_____
	supplies for vehicle: windshield wiper replacement, fluid replacement (windshield washer, radiator), cleaning supplies (windex, etc.) spent \$113.89 FY 21 by December 20 Includes gasoline for the vehicle. Departmental vehicle used by: Health Agent for inspections, complaints, meetings, conferences Human Services Coordinator for food pickups for Lenore's Pantry Health Director/Public Health Nurse for inspections, complaints, meetings, conferences							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

HEALTH DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
Emergency Preparedness for transportation of supplies, equipment, etc.							
\$250.00 spent as of Dec. 2020 (COVID related many meetings/conferences cancelled or went remote)							
015119	530011	1,280.00	1,000.00	1,000.00	1,070.00	.00	1,500.00
Testing for two beaches for 10 weeks. Current expenditure \$1,300.00 has been no increase in pricing in 2 years. Anticipate an increase.							
015119	530500	625.00	2,000.00	2,000.00	.00	.00	2,900.00
North Attleboro Board of Health Training Documentation FY22							
MA Environmental Health Association (MEHA)							
Professional organization for Environmental Health. Seminars necessary for credentialing purposes or to obtain credentials. Costs \$65 -\$75.00 each. 1-2 staff attend (\$450)							
MA Association for Health Boards (MAHB)							
Professional organization for Boards of Health. Annual training conference for Board members . Cost was \$115.00 per person. Three (3) Board members , two (2) staff attend annually (\$575)							
MA Health Officers Association (MHOA)							
1. Professional organization with multi day annual conference for \$460 that two (2) staff attend for credentialing and licensure. Hotel costs \$119							
2. Trainings \$40-60 that 1-2 staff members attend quarterly with critical new information in the Public Health/Environmental Health fields. (\$1,655)							
MA Association of Public Health Nurses (MAPHN)							
Professional Nursing organization with annual conference for Public Health Nurse to attend for licensure and information. \$160 (\$2,840)							
015119	530501	1,080.95	1,500.00	1,500.00	.00	.00	1,500.00
Health Director/Public Health Nurse working on Masters in Nursing with a focus on Nursing Leadership at Framingham State University. Classes are \$1400 approx. but with discount generally \$450.							
015119	534500	729.05	1,000.00	1,000.00	301.32	.00	1,000.00
FY22 there will be Fall and Spring semester and books.							
Mailings of license/permit applications and mailings of permits/licenses to establishments/professionals. Certified letters to landlords/tenants with correction orders for housing complaints or fines for non-compliance with MGL, Tobacco, Housing, COVID.							
015119	542000	676.00	2,000.00	2,000.00	1,038.61	.00	2,500.00
\$729.00 spent as of Dec. 2020							

Regular Price

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TOWN OF NORTH ATTLEBOROUGH
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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

HEALTH DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER COMMENT
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Office Desk

197.99

329.99

Office Chair

109.99

229.99

File Cabinet - 3 drawer
99.99

139.99

Phone

44.19

44.19

Copy/scan/fax machine
239.89

239.89

sm visitor Table/chairs
293.99

293.99

wastebasket

7.49

7.49

993.53

1285.53

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

HEALTH DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER COMMENT
cost:						
Desk Calendars quantity of 5		\$ 37.20				
Sharpies			\$30.76			
Sharpies large			\$15.94			
Clorox wipes			\$12.30			
gloves			\$ 11.99			
thermal pouch/laminate sheets signage	\$ 21.23					
labels			\$ 40.96			
pens			\$ 17.93			
binder clips			\$ 21.46			
post-it			\$48.05			
phone message pads		\$15.60				
highlighters			\$16.05			
dry erase marker set		\$22.85				
Food/Retail establishment inspection forms						
Asst. Health Agent/State required	\$176.00					
Manila folders			\$ 59.08			
inkjet ink						
correction tape/fluid			\$ 26.39			
Adding machine rolls			\$ 4.99			
adding machine ink			\$ 4.98			
thick markers			\$4.46			
envelopes white/mailings						
permits/ licenses			\$255.92			
Envelopes 9 X 12			\$17.94			
Envelopes 10 X 13			\$20.66			
notebooks						
use by HSC			\$14.96			
pads pape			\$21.96			
staples			\$22.64			
tape			\$26.52			
pens			\$17.24			
pencils			\$ 4.44			
erasers			\$ 7.55			
ink/stamps			\$1.45			
business cards (new) 1000						
Agent (2) boxes		\$ 115.00				
business cards re-order 500 4 boxes						
AMF, DMD, RC, JB		\$200.00				
Total						
015119 548000 GASOLINE	141.38	1,000.00	1,000.00	23.36	.00	.00
015119 550099 OTHMEDSUP	.00	50.00	50.00	.00	.00	350.00
this category covers purchases of office medical equipment not related to vaccination clinics:						
BP cuffs, pulse oximeter, blood glucose testing, drug handbook, Red Book, Pink Book, ibuprofen, tylenol, etc.						

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

HEALTH DEPARTMENT		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
015119	571000 MLGE&TOLLS	1,146.65	1,000.00	1,000.00	.00	.00	1,750.00	
	costs for mileage/tolls/ parking garage fees for conferences/meetings when departmental vehicle not available or need to leave from home. Coverage for inspections w/e, evenings Health Agent: professional meetings/conferences/ meetings rotated around the State (Western MA, Cape Cod, Worcester area) Health Director: monthly PH nursing meetings, professional meetings, conferences. Meetings frequently in Worcester/ Plymouth counties							
	\$1,146.65 spent as of Dec. 2020							
015119	573000 DUES & MBR	450.00	750.00	750.00	390.00	.00	1,000.00	
	1. MA Association of Health Boards (MAHB): \$150.00 for department For Board of Health Members and staff. One membership covers all members and staff. Dues are based on population and median income and are set at \$55, \$100, \$150 or \$300 per board. Membership gives discounted trainings for information and certification. Allows attendance at an annual conference with technical information for Board Members and staff. Discounted trainings on up to date issues and continuing education credits for certifications and nursing continuing education credits (CEU's).							
	2. MA Health Officers Association (MHOA): \$120 for (2) memberships @ \$60 Regular Membership: Any Certified Health Officer (CHO) certified by the Board of Certification of Health Officers, of the Commonwealth of Massachusetts, or any person employed by a regional or local municipal agency as a Commissioner, Director, Assistant Director, Administrator, Health Agent, Inspector, Public Health Nurse, or Sanitarian whose primary purpose is carrying out the public health mandate of that agency. A person shall not be qualified who, by virtue of an appointment as an agent of a Board of Health, may carry out tasks which are incidental to, or support functions of, the persons listed above. Such persons not qualified may include, but not be limited to, secretary, clerk, animal control officer, tobacco control director, and contracted personnel or agencies. Determination of Regular Membership shall be made, and all membership shall be established, by a majority vote of the Executive Committee except where otherwise provided. Offers educational programs at a discounted price for members with ceu's needed for certifications. Allows attendance at an annual conference with technical information and ceu's.							
	3. MA Environmental Health Association (MEHA): \$80 for (2) memberships @ \$40 The purpose of MEHA is to advance the environmental health professional for the purpose of providing a healthful environment for all. MEHA membership is open to environmental health professionals in government, academia and private industry. We hold regular meetings for the general membership that updates skills and provides timely information environmental health issues. Offers educational programs at a discounted price with continuing education credits needed for certifications.							
	4. National Environmental Health Association (NEHA): \$100 for (1) regular membership NEHA membership provides environmental health professionals with connection,							

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

HEALTH DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER COMMENT
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education, and advancement in their careers. Their nationally recognized credentials, extensive learning opportunities, and community of dedicated leaders position our members for greater professional success.

5. MA Association of Public Health Nurses (MAPHN): \$100 for (1) regular membership
Regular (Licensed nurse working in the specialty of public health nursing, including, but not limited to, those in a local, state, or federal public health agency). Annual conference at a discount for members with nursing continuing education credits. Monthly educational meetings with current topics and ceu credits.

6. Association of Public Health Nurses (APHN): \$125 for (1) regular membership
APHN provides opportunities for continuing education, networking, and access to resources. These benefits enable public health nurses to be aware of current information and gain knowledge to help promote and protect the health of the population. APHN is a member of the Quad Council of Public Health Nursing Organizations (Quad Council). The Quad Council provides voice and visibility for public health nurses, sets a national policy agenda on issues related to public health nursing and advocates for excellence in public health nursing education, practice, leadership, and research. The other three Quad Council organizations are: Association of Community Health Nursing Educators (ACHNE), American Nursing Association (ANA), and the American Public Association's Public Health Nursing Section (APHA). APHN is an affiliate of the Association of State & Territorial Health Officials (ASTHO).

7. Massachusetts Nurses Association (MNA): \$240 for (1) associate membership
Work for improvement and availability of health care services for all people. Foster high standards of nursing practice, education and research. Promote the health and safety of nurses. Act and speak for registered nurses in Massachusetts. Foster involvement by RNs in the political process to shape sound health policies.

015119	573001	LICENSERMB	.00	450.00	450.00	225.00	.00	1,200.00	
	1.	MA Registered Nurses License Renewal Fee: \$120 every 2 years (even years)							
	2.	Notary Public renewal: \$60 (2025) not up for renewal FY22							
	3.	Registered Environmental Health Specialist: \$100 and 24 hours of contact hours every 2 years (even years)							
	4.	Title 5 Inspector License Fee: \$100							
	5.	Soil Evaluator license Fee: \$ 125							
	6.	Certified Pool Operator: \$450 every 5 years (may not be necessary at this time)							
	7.	Certified Pool & Spa Inspector: \$50 on-line course							
	8.	HACCP for Food Handlers Certified: \$70 every 2 years Hazard Analysis Critical Control Points							
	9.	ServeSafe for Managers : \$350							
	10.	Lead Determinator: courses not available at this time							
	11.	Housing Inspector: \$100/\$150							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

HEALTH DEPARTMENT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
FY22: potential cost: \$1065							
TOTAL HEALTH DEPARTMENT EXPS	6,129.03	10,800.00	10,800.00	3,048.29	.00	14,850.00	
TOTAL HEALTH DEPARTMENT	307,288.79	321,967.00	325,163.27	235,443.69	.00	350,530.00	
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015418 COUNCIL AGING SALARIES							
015418 510101 APPTDPTH	79,242.24	78,943.00	80,127.04	61,635.60	.00	84,181.00	
Reflects Contractual Increase							
015418 511001 CLRCL SAL	47,258.64	49,628.00	49,628.00	38,175.20	.00	50,618.00	
Administrative Assistant salary							
015418 511029 FT OTRCH	45,510.34	49,477.00	50,219.55	38,400.90	.00	52,735.00	
Reflects Contractual Increase							
015418 511107 PT OTH WGS	.00	.00	.00	.00	.00	24,688.00	
Program Coordinator @ 22 hours per week X 52 weeks.							
TOTAL COUNCIL AGING SALARIES	172,011.22	178,048.00	179,974.59	138,211.70	.00	212,222.00	
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015419 COUNCIL AGING EXPENSES							
015419 527000 RTLSSBLDG	24,936.00	24,936.00	24,936.00	24,936.00	.00	27,432.00	
\$2,286/month as of 7/01/2021.							
015419 529003 TRASH REM	836.56	875.00	875.00	575.04	.00	910.00	
As determined by the Solid Waste Department.							
015419 530010 CONTR SERV	5,739.26	2,179.00	2,179.00	2,001.00	.00	7,404.00	
Clean building@\$567/month and Water System @ \$50/month							
015419 534500 POSTAGE	524.55	1,295.00	1,295.00	790.00	.00	1,295.00	
Bulk Mail Permit@\$240/year and Forever Stamps							
015419 542000 OFFICE SUP	1,590.97	1,600.00	1,600.00	941.30	.00	1,600.00	
Color Cartridges Printer: \$90.93/ea 3 colors - 2 per year \$545.58							
Ink for Additional Office Printers: \$39.99/ea - 2 printers 4 per year \$159.96							
8 1/2 x 11 Paper Copier/Printer: \$33.30/cs - 6 per year \$199.80							
Fax Cartridges: XL Black \$32 - 6 per year \$192.00							
Fax Cartridges: Tri-Color \$23.99; 3 per year \$71.97							
Batteries: AA for mouse; AAA for thermometer \$14.58/dz (5dz) \$72.90							
Pads, Pens, tape, misc. supplies \$357.79							
015419 545000 CUSTDLSUPP	929.95	1,200.00	1,200.00	259.98	.00	1,200.00	
Toilet Tissue \$54.52/80 rolls 4 per year \$218.08							
Kleenex \$59.99/36 3 per year \$179.97							
33x39 Trash liners \$27.99/100 6 per year \$167.94							
13 Gal Trash Liners \$12.63/100 8 per year \$101.04							
Towels for Dispensors \$50.36/6 rolls 8 per year \$402.88							
Soap for dispensors							
Clorox Wipes							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

COUNCIL ON AGING	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
015419 558201	PROGR SUPP	858.46	500.00	500.00	300.99	.00	1,500.00
	Motion Picture Licensing (to show movies at Sr Ctr) \$215.51 Cable for TV's for seniors \$15.64/mo \$187.68 Entertainment Expense (Music, educational programs, decorations, plates, cups, napkins, table cloths, craft supplies)\$1,100.00						
015419 571000	MLGE&TOLLS	601.55	1,500.00	1,500.00	42.78	.00	1,500.00
	Mileage for Staff and for Meals on Wheels drivers should the stipend not cover completely						
015419 573000	Misc. Expense for Executive Director meetings offsite and picking up supplies DUES & MBR	1,379.60	.00	.00	.00	.00	1,485.00
	Mass Council On Aging Annual Dues \$1,089.60 National Association of Aging Services & Nutrition Providers Annual Dues \$200.00 WIZECOVE Annual Dues \$50.00 National Council on Aging Annual Dues \$145.00						
	TOTAL COUNCIL AGING EXPENSES	37,396.90	34,085.00	34,085.00	29,847.09	.00	44,326.00
	TOTAL COUNCIL ON AGING	209,408.12	212,133.00	214,059.59	168,058.79	.00	256,548.00
015438	VETERANS SALARIES						
015438 510101	APPTDPTH	64,968.24	66,000.00	66,999.62	51,618.80	.00	71,029.00
	Reflects Contratual Increase						
015438 511001	CLRCL SAL	35,271.60	37,040.00	37,040.00	28,492.00	.00	39,657.00
	TOTAL VETERANS SALARIES	100,239.84	103,040.00	104,039.62	80,110.80	.00	110,686.00
015439	VETERANS EXPENSES						
015439 534500	POSTAGE	468.95	350.00	350.00	415.42	350.00	350.00
015439 542000	OFFICE SUP	696.39	900.00	900.00	229.28	500.00	500.00
015439 571000	MLGE&TOLLS	649.14	500.00	500.00	.00	650.00	500.00
015439 573000	DUES & MBR	70.00	150.00	150.00	70.00	150.00	150.00
015439 577000	VB CASH AI	257,673.17	332,000.00	332,000.00	204,536.10	343,000.00	332,000.00
015439 577001	VB DCTRS	2,667.15	5,000.00	5,000.00	528.91	5,000.00	5,000.00

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

ACCOUNTS FOR:			2020	2021	2021	2021	2021	2022	
VETERANS SERVICES			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	T	MANAGER COMMENT
015439	577002	VB MEDCTN	11,600.86	12,000.00	12,000.00	5,458.97	10,000.00	12,000.00	
015439	577003	VB DNTH	1,718.00	3,000.00	3,000.00	985.60	5,000.00	3,000.00	
015439	577004	VB HSPTL	522.14	5,000.00	5,000.00	931.84	5,000.00	5,000.00	
015439	577005	VB INSR PR	13,843.25	29,600.00	29,600.00	4,979.80	16,000.00	29,600.00	
015439	577006	VETS RENT	.00	5,000.00	5,000.00	.00	9,000.00	5,000.00	
015439	577099	VB OTH	14,937.82	20,000.00	20,000.00	17,558.58	19,500.00	20,000.00	
TOTAL VETERANS EXPENSES			304,846.87	413,500.00	413,500.00	235,694.50	414,150.00	413,100.00	
TOTAL VETERANS SERVICES			405,086.71	516,540.00	517,539.62	315,805.30	414,150.00	523,786.00	
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016108	LIBRARY SALARIES								
016108	510101	APPTDPTH	83,159.44	85,655.00	85,655.00	65,888.00	.00	88,224.00	
016108	511001	CLRCL SAL	90,735.17	95,154.00	95,154.00	61,844.64	.00	86,208.00	
016108	511006	LIBRARN SA	212,614.67	231,007.00	234,007.64	181,383.98	.00	234,311.00	
016108	511101	PT CUST WG	15,600.00	16,068.00	16,068.00	12,360.00	.00	16,880.00	
016108	511107	PT OTH WGS	84,912.08	99,699.00	99,699.00	60,405.06	.00	106,245.00	
TOTAL LIBRARY SALARIES			487,021.36	527,583.00	530,583.64	381,881.68	.00	531,868.00	
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016109	LIBRARY EXPENSES								
016109	521000	ELECT NAED	4,807.96	7,200.00	7,200.00	3,400.07	.00	8,000.00	
016109	521100	NAT GAS	4,534.03	4,500.00	4,500.00	3,983.63	.00	5,000.00	
016109	523000	WATER	130.89	300.00	300.00	116.68	.00	300.00	
016109	523100	SEWER	229.63	300.00	300.00	231.53	.00	300.00	
016109	524000	MNT BLDG	7,833.48	.00	.00	.00	.00	6,000.00	
016109	524001	MNT ELEVTR	2,630.00	2,600.00	2,600.00	3,932.00	.00	2,600.00	

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LIBRARY			2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
016109	524002	MNT HVAC	5,963.25	5,322.00	5,322.00	7,329.94	.00	5,322.00	
016109	524100	MAINT GRND	2,091.00	2,100.00	2,100.00	1,778.00	.00	2,200.00	
016109	524301	MNTCOMPHRD	1,894.70	1,915.00	1,915.00	1,915.00	.00	1,915.00	
016109	527202	RTLWTRCLR	114.86	175.00	175.00	99.14	.00	175.00	
016109	527300	RTLSCOPIER	3,264.13	3,903.00	3,903.00	3,030.65	.00	3,903.00	
016109	529001	SNOW REM	829.60	.00	.00	.00	.00	1,500.00	
016109	529003	TRASH REM	608.52	600.00	600.00	296.48	.00	600.00	
016109	529008	SECURITY	240.00	240.00	240.00	240.00	.00	240.00	
016109	534000	TELPHN LCL	752.73	950.00	950.00	786.80	.00	950.00	
016109	534200	PRINTING	.00	.00	.00	.00	.00	750.00	
016109	534500	POSTAGE	245.52	350.00	350.00	31.47	.00	350.00	
016109	535002	PERFORMERS	1,260.00	.00	.00	.00	.00	1,500.00	
016109	542000	OFFICE SUP	3,497.49	3,600.00	3,600.00	2,608.33	.00	3,600.00	
016109	543001	BLDG SUPP	139.72	2,000.00	2,000.00	1,724.63	.00	2,500.00	
016109	558201	PROGR SUPP	1,012.34	.00	.00	.00	.00	500.00	
016109	558400	LIBRARY MA	60,535.31	20,597.00	84,896.00	21,602.96	.00	85,462.00	
016109	573100	NTWRKMBRSH	24,691.59	25,129.00	25,129.00	23,395.51	.00	25,000.00	
		TOTAL LIBRARY EXPENSES	127,306.75	81,781.00	146,080.00	76,502.82	.00	158,667.00	
		TOTAL LIBRARY	614,328.11	609,364.00	676,663.64	458,384.50	.00	690,535.00	
016408		POOL & BEACH SALARIES							
016408	511108	PT SEASNL	48,505.22	29,471.00	29,471.00	29,471.00	.00	71,067.00	
		Staffing for the following: (9 week season)							
		2 maintenance							
		2 desk at pool							
		8 lifeguards							
		2 senior guard.							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

POOL & BEACHES	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
TOTAL POOL & BEACH SALARIES	48,505.22	29,471.00	29,471.00	29,471.00	.00	71,067.00	_____
016409 POOL & BEACHES EXPENSES							
016409 521000 ELECT NAED	2,499.76	1,500.00	1,500.00	1,807.11	.00	1,500.00	_____
Electricity for the following buildings:							
Mason Field House							
Pool Houses							
Stone House							
Zoo Barns							
Main & Secondary Garage							
016409 523000 WATER	3,539.77	5,000.00	5,000.00	.00	.00	5,000.00	_____
WW II Memorial Pool							
30,000 gallon pool							
190,000 Gallon poo							
Bathrooms & Showers							
016409 524000 MNT BLDG	2,067.34	1,500.00	1,500.00	.00	.00	1,500.00	_____
WW II Memorial Pool							
Maintain building							
locker rooms							
bathrooms							
filter rooms							
Bench and deck areas							
016409 524003 MNT POOL	7,948.05	2,500.00	2,500.00	1,414.99	.00	2,500.00	_____
Pool upkeep is needed every year:							
chaulking pool							
Fixing leaks							
016409 524100 CCBCH MNT GRNDS	.00	.00	.00	.00	.00	7,000.00	_____
016409 529003 CCBCH TRASH REM	.00	.00	.00	.00	.00	3,200.00	_____
DUMPSTERS AT BOTH BEACHES FOR WEEKLY OR BI WEEKLY REMOVAL							
016409 530010 CCBCH CONTR SERV	.00	.00	.00	.00	.00	45,000.00	_____
STAFFING FOR BOTH BEACHES, CONTRACTED SERVICES WITH YMCA with insurance							
TWO GUARDS AND ONE GATE ATTENDANT PER HOUR at Falls							
One guard and one gate at Whitings							
Seven WEEK SEASON STARTING JULY 1ST to August 18th, SEVEN DAYS A WEEK							
Request will be made with NAPD to open and close the gates at both beaches							
beginning April 1st through October 31st.							
This seven-week season follows our summer playground program and pool season.							
016409 534000 TELPHN LCL	284.45	250.00	250.00	186.65	.00	250.00	_____
telephone bill (we suspend the service during off months to maintain the same							
phone number)							
016409 534002 CCBCH CELL PHNE	.00	.00	.00	.00	.00	500.00	_____
CELL PHONE FOR EACH BEACH							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

POOL & BEACHES	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
016409 543001 BLDG SUPP painting for heavy traffic areas	.00	550.00	550.00	.00	.00	550.00	_____
016409 550000 FIRST AID Replacing worn our bulbs and fixtures	671.85	150.00	150.00	.00	.00	150.00	_____
016409 558000 UNIFORMS first aid equipment, cpr masks, bandaids, ice packs	422.50	500.00	500.00	.00	.00	500.00	_____
016409 558203 POOL SUPP shirts for staff, guards, maintenance, desk, supervisors (senior guards)	.00	750.00	750.00	69.22	.00	750.00	_____
016409 558204 CCBC SEC SUPP noodles, maintenance of handicap chairs, lifeguard chairs, guard tubes, whistles	.00	.00	.00	.00	.00	500.00	_____
016409 558209 CHEMICALS Miscellaneous Supplies for Securing the Beaches, locks, chains, etc. chlorine, stabilizier, algicide	8,021.28	7,000.00	7,000.00	2,602.85	.00	7,000.00	_____
TOTAL POOL & BEACHES EXPENSE	25,455.00	19,700.00	19,700.00	6,080.82	.00	75,900.00	_____
TOTAL POOL & BEACHES	73,960.22	49,171.00	49,171.00	35,551.82	.00	146,967.00	_____
016508 510101 APPTDPTH PARK DEPT SALARIES	97,007.00	96,707.00	98,157.80	75,506.00	.00	103,125.00	_____
016508 511000 FT SAL Reflects Contratual Increase	56,584.80	56,285.00	57,129.48	43,945.60	.00	60,020.00	_____
016508 511008 LBR WGS office manager Salary & Wage Sheet	245,553.09	255,538.00	255,538.00	193,952.52	.00	261,959.00	_____
016508 511107 PT OTH WGS Full time - Salary and Wage Sheet Foreman Zoo Keeper Groundskeeper Laborer (two)	19,650.32	27,015.00	27,015.00	25,802.75	.00	40,404.00	_____
016508 513000 REG OT Summer maintainance Overtime for zoo emergencies, issues at fields	6,384.81	10,000.00	10,000.00	5,028.13	.00	10,000.00	_____
TOTAL PARK DEPT SALARIES	425,180.02	445,545.00	447,840.28	344,235.00	.00	475,508.00	_____
016509 521000 ELECT NAED PARK DEPT EXPENSES	11,211.55	12,000.00	12,000.00	7,342.31	.00	12,000.00	_____
016509 521200 PKGRG OIL electricity for zoo, office, momuments, fields heating for following buildings: Mason Field House Zoo Main Barn Crew Main Garage	4,082.06	4,000.00	4,000.00	2,295.58	.00	4,000.00	_____

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

PARKS		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
016509	523000 WATER	6,690.73	3,000.00	3,000.00	343.58	.00	3,000.00	_____
	water for zoo and mason field house and monuments							
016509	524000 PKGRG MNT BLDG	4,923.93	5,000.00	5,000.00	4,699.65	.00	5,000.00	_____
	maintaining buildings, electrical work, plumbing, alarm system							
016509	524100 MNT GRNDS	8,971.93	5,000.00	5,000.00	8,042.72	.00	9,000.00	_____
	maintenance of grounds: irrigation systems Pesticides							
016509	524200 PKV01 MAINT VEH	5,443.77	16,000.00	16,000.00	8,324.40	.00	8,000.00	_____
	The Park & Recreation Department maintains 8 vehicles: In FY21, we will be replacing multiple vehicle tires, we anticipate this need again in FY24. which will increase our request for that particular year.							
016509	524401 MNT LWNEQP	146.29	7,600.00	7,600.00	2,502.42	.00	7,600.00	_____
	maintenance if unable to fix in house for chipper, leaf vaccum, back pack blowers (4), stander movers (3), XMark Mowers (3), Kabota Mower, push mower (2), Brush Hog, weed wackers (4), ride on blower, paint machince, chain saw, power washer, snow blower, generator, back hoe							
016509	529003 TRASH REM	2,335.80	4,000.00	4,000.00	1,735.72	.00	3,500.00	_____
	increasing to an 8 yd dumpster (from 6yd) for our Park trash. 7.52 per yard X 8 Yards X 52 Weeks is \$3,128.32 overage allotment/ visits to landfill 371.68 We are no longer requesting a dumpster for Mason Field							
016509	530006 PKZOO VET SERV	4,266.75	4,000.00	4,000.00	3,555.17	.00	4,000.00	_____
	vet services, farrier visits, dewormier, equine vaccines, 54 animals, 42 large barn animals and 12 small mammals and reptiles.							
016509	534002 CELL PHNE	829.80	800.00	800.00	593.82	.00	800.00	_____
	cell phone services, director							
016509	534600 ADV NOTC	.00	450.00	450.00	.00	.00	450.00	_____
	legal obligations for notifications							
016509	542000 OFFICE SUP	3,158.47	1,000.00	1,000.00	989.52	.00	1,000.00	_____
	binders, shredder, lamination sheets, interoffice envelops, Munis Envelops, pens							
016509	543001 PKGRG BLDG SUPP	33.55	4,500.00	4,500.00	2,874.29	.00	4,500.00	_____
	Items needed for general work like paint and in house fixes							
016509	543005 LWNEQPSUPP	743.22	2,250.00	2,250.00	976.99	.00	2,250.00	_____
	maintaining the following mowers: 3 Standers 3 XMark 1 Kobota 2 bush mowers 1 brush hog (oil, spark plugs, blades, batteries)							
016509	545000 PKGRG CUSTDLSUPP	2,464.65	800.00	800.00	210.63	.00	800.00	_____
	Bathroom supplies for the following: Mason Field House WWI Park & Zoo Columbia Field WWI Main Garages							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

PARKS		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
016509	546000 TOOLS Essential tools that are used: rakes, shovels, gloves	316.95	200.00	200.00	49.32	.00	200.00	
016509	546099 GRNDSOTH loam, seed, pesticides, fertilizer, increase due to merge account	798.57	1,200.00	1,200.00	.00	.00	2,200.00	
016509	548000 GASOLINE 6 vehicles plus 1 golf cart & 32 pieces of equipment hand held	5,487.65	8,250.00	8,250.00	1,890.91	.00	8,250.00	
016509	548001 PKV05 DIESEL backhoe and Kabota	427.10	1,000.00	1,000.00	97.45	.00	1,000.00	
016509	558000 UNIFORMS five full time employees, union obligation	4,798.67	3,500.00	3,500.00	2,830.35	.00	3,500.00	
016509	558202 PLYGRNDSUP Ever year in the spring three playgrounds (Community, Mason, WWI) are mulched with certified playground mulch along with upkeep to walking paths at all the facilities. These funds were formerly a yearly allotment from the CIP	.00	9,500.00	9,500.00	.00	.00	9,500.00	
016509	558204 SEC SUPP maintaining security for fields and buildings (Locks)	398.75	500.00	500.00	15.00	.00	500.00	
016509	558300 PKZOO ANIMAL FOO 54 animals to feed, 42 large animals (turkeys, emus, donkey, pony, horse, alpaca, rabbits, sheep, goat, pigs) and 12 small animals (mammals and reptiles)	10,522.25	9,000.00	9,000.00	8,975.12	.00	9,000.00	
016509	558301 PKZOO ANIMAL SUP water buckets, winter water buckets, feed buckets, storage for feed, enclosures, heat lights, grooming tools	1,585.87	1,200.00	1,200.00	920.80	.00	1,200.00	
016509	573001 LICENSERMB pesticide licenses, pool operator license, DOT exams, professional memberships	602.35	600.00	600.00	709.35	.00	600.00	
	TOTAL PARK DEPT EXPENSES	80,240.66	105,350.00	105,350.00	59,975.10	.00	101,850.00	
	TOTAL PARKS	505,420.68	550,895.00	553,190.28	404,210.10	.00	577,358.00	
016919	HISTORICAL EXPENSES							
016919	524000 MNT BLDG	.00	1,950.00	1,950.00	.00	.00	2,000.00	
016919	530500 TRNG SEM	130.00	400.00	400.00	.00	.00	400.00	
016919	534500 POSTAGE	18.80	100.00	100.00	.00	.00	100.00	
016919	534600 ADV NOTC	.00	200.00	200.00	.00	.00	200.00	
016919	542000 OFFICE SUP	165.58	200.00	200.00	89.32	.00	200.00	
016919	571000 MLGE&TOLLS	229.54	150.00	150.00	.00	.00	100.00	
	TOTAL HISTORICAL EXPENSES	543.92	3,000.00	3,000.00	89.32	.00	3,000.00	
	TOTAL HISTORICAL COMMISSION	543.92	3,000.00	3,000.00	89.32	.00	3,000.00	
01770919	11/15/02 MWPAT ISSUE CW-01-27							
01770919	591100 PRINCIPLE	25,329.55	25,147.00	25,147.00	25,146.76	.00	30,065.00	

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LONG TERM DEBT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
01770919 595100 INTEREST	1,295.09	809.00	809.00	808.76	.00	241.00	_____
01770919 595101 ADMIN FEE	198.75	147.00	147.00	146.25	.00	90.00	_____
TOTAL 11/15/02 MWPAT ISSUE C	26,823.39	26,103.00	26,103.00	26,101.77	.00	30,396.00	_____
01771019 2/15/03 ISSUE							
01771019 591100 PRINCIPLE	570,000.00	565,000.00	565,000.00	565,000.00	.00	550,000.00	_____
01771019 595100 INTEREST	99,605.00	73,955.00	73,955.00	73,955.00	.00	48,530.00	_____
TOTAL 2/15/03 ISSUE	669,605.00	638,955.00	638,955.00	638,955.00	.00	598,530.00	_____
01772519 OCTOBER 2007 BOND ISSUE							
01772519 591100 PRINCIPLE	15,000.00	15,000.00	15,000.00	15,000.00	.00	15,000.00	_____
01772519 595100 INTEREST	4,215.00	3,600.00	3,600.00	3,600.00	.00	2,985.00	_____
TOTAL OCTOBER 2007 BOND ISSU	19,215.00	18,600.00	18,600.00	18,600.00	.00	17,985.00	_____
01772919 JUNE 2009 BOND ISSUE							
01772919 591100 PRINCIPLE	55,000.00	55,000.00	55,000.00	.00	.00	55,000.00	_____
01772919 595100 INTEREST	16,075.00	13,875.00	13,875.00	6,937.50	.00	11,675.00	_____
TOTAL JUNE 2009 BOND ISSUE	71,075.00	68,875.00	68,875.00	6,937.50	.00	66,675.00	_____
01773119 12/15/10 BOND ISSUE							
01773119 591100 PRINCIPLE	55,000.00	20,000.00	20,000.00	20,000.00	.00	20,000.00	_____
01773119 595100 INTEREST	5,700.00	4,225.00	4,225.00	2,300.00	.00	3,475.00	_____
TOTAL 12/15/10 BOND ISSUE	60,700.00	24,225.00	24,225.00	22,300.00	.00	23,475.00	_____
01773519 11/15/11 BOND ISSUE							
01773519 591100 PRINCIPLE	100,000.00	100,000.00	100,000.00	100,000.00	.00	100,000.00	_____
01773519 595100 INTEREST	7,500.00	4,500.00	4,500.00	3,000.00	.00	1,500.00	_____

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LONG TERM DEBT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
TOTAL 11/15/11 BOND ISSUE	107,500.00	104,500.00	104,500.00	103,000.00	.00	101,500.00	_____
01773819 5/15/13 BOND ISSUE							
01773819 591100 PRINCIPLE	265,000.00	250,000.00	250,000.00	.00	.00	225,000.00	_____
01773819 595100 INTEREST	39,165.00	28,565.00	28,565.00	14,282.50	.00	18,565.00	_____
TOTAL 5/15/13 BOND ISSUE	304,165.00	278,565.00	278,565.00	14,282.50	.00	243,565.00	_____
01773919 5/1/14 BOND ISSUE							
01773919 591100 PRINCIPAL	280,000.00	270,000.00	270,000.00	.00	.00	275,000.00	_____
01773919 595100 INTEREST	82,772.50	77,173.00	77,173.00	38,586.25	.00	71,773.00	_____
TOTAL 5/1/14 BOND ISSUE	362,772.50	347,173.00	347,173.00	38,586.25	.00	346,773.00	_____
01774019 5/15/15 BOND ISSUE							
01774019 591100 PRINCIPAL	395,000.00	220,000.00	220,000.00	.00	.00	215,000.00	_____
01774019 595100 INTEREST	42,562.50	34,663.00	34,663.00	17,331.25	.00	30,263.00	_____
TOTAL 5/15/15 BOND ISSUE	437,562.50	254,663.00	254,663.00	17,331.25	.00	245,263.00	_____
01774119 5/1/16 BOND ISSUE							
01774119 591100 PRINCIPAL	275,000.00	265,000.00	265,000.00	.00	.00	140,000.00	_____
01774119 595100 INTEREST	58,400.00	44,650.00	44,650.00	22,325.00	.00	31,400.00	_____
TOTAL 5/1/16 BOND ISSUE	333,400.00	309,650.00	309,650.00	22,325.00	.00	171,400.00	_____
01774219 4/1/17 ISSUE GOB							
01774219 591100 PRINCIPAL	310,000.00	305,000.00	305,000.00	305,000.00	.00	300,000.00	_____
01774219 595100 INTEREST	57,412.50	51,213.00	51,213.00	51,212.50	.00	44,350.00	_____
TOTAL 4/1/17 ISSUE GOB	367,412.50	356,213.00	356,213.00	356,212.50	.00	344,350.00	_____
01774319 4/1/18 ISSUE GOB							
01774319 591100 PRINCIPAL	410,000.00	405,000.00	405,000.00	405,000.00	.00	390,000.00	_____

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LONG TERM DEBT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
01774319 595100 INTEREST	137,087.50	116,588.00	116,588.00	116,587.50	.00	96,338.00	_____
TOTAL 4/1/18 ISSUE GOB	547,087.50	521,588.00	521,588.00	521,587.50	.00	486,338.00	_____
01774419 6/3/19 ISSUE GOB							
01774419 591100 PRINCIPAL	410,000.00	400,000.00	400,000.00	.00	.00	390,000.00	_____
01774419 595100 INTEREST	148,420.81	128,750.00	128,750.00	64,375.00	.00	108,750.00	_____
TOTAL 6/3/19 ISSUE GOB	558,420.81	528,750.00	528,750.00	64,375.00	.00	498,750.00	_____
01774519 4/15/2021 ISSUE GOB							
01774519 591100 PRINCIPAL	.00	.00	.00	.00	.00	335,000.00	_____
01774519 595100 INTEREST	.00	.00	.00	.00	.00	132,050.00	_____
TOTAL 4/15/2021 ISSUE GOB	.00	.00	.00	.00	.00	467,050.00	_____
60771019 2/15/03 ISSUE							
60771019 591100 PRINCIPLE	5,000.00	5,000.00	5,000.00	5,000.00	.00	5,000.00	_____
60771019 595100 INTEREST	910.00	685.00	685.00	685.00	.00	460.00	_____
TOTAL 2/15/03 ISSUE	5,910.00	5,685.00	5,685.00	5,685.00	.00	5,460.00	_____
60771519 11/1/03 MWPAT ISSUE 02-41							
60771519 591100 PRINCIPLE	73,676.19	72,660.00	72,660.00	72,659.24	.00	76,296.00	_____
60771519 595100 INTEREST	3,719.51	2,201.00	2,201.00	2,200.35	.00	862.00	_____
60771519 595101 ADMIN FEE	526.78	417.00	417.00	416.28	.00	303.00	_____
TOTAL 11/1/03 MWPAT ISSUE 02	77,922.48	75,278.00	75,278.00	75,275.87	.00	77,461.00	_____
60772019 11/1/04 MWPAT ISS 03-24,03-33							
60772019 591100 PRINCIPLE	78,669.94	78,646.00	78,646.00	78,645.47	.00	82,641.00	_____
60772019 595100 INTEREST	7,352.11	4,609.00	4,609.00	4,608.92	.00	2,600.00	_____

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TOWN OF NORTH ATTLEBOROUGH
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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LONG TERM DEBT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
60772019 595101 ADMIN FEE	693.26	576.00	576.00	575.26	.00	454.00	
TOTAL 11/1/04 MWPAT ISS 03-2	86,715.31	83,831.00	83,831.00	83,829.65	.00	85,695.00	
60772119 MWPAT 04-32 ISSUE							
60772119 591100 PRINCIPLE	103,720.27	105,817.00	105,817.00	105,816.46	.00	107,955.00	
60772119 595100 INTEREST	14,394.00	12,299.00	12,299.00	12,298.63	.00	10,161.00	
60772119 595101 ADMIN FEE	1,079.55	923.00	923.00	922.40	.00	763.00	
TOTAL MWPAT 04-32 ISSUE	119,193.82	119,039.00	119,039.00	119,037.49	.00	118,879.00	
60772319 OCTOBER 2006 BOND ISSUE							
60772319 591100 PRINCIPLE	70,000.00	70,000.00	70,000.00	70,000.00	.00	70,000.00	
60772319 595100 INTEREST	21,000.00	18,200.00	18,200.00	9,800.00	.00	15,400.00	
TOTAL OCTOBER 2006 BOND ISSU	91,000.00	88,200.00	88,200.00	79,800.00	.00	85,400.00	
60772419 12/06 MWPAT ISSUE CW-05-33							
60772419 591100 PRINCIPLE	47,625.00	48,587.00	48,587.00	48,587.00	.00	49,570.00	
60772419 595100 INTEREST	7,704.87	6,743.00	6,743.00	6,742.75	.00	5,762.00	
60772419 595101 ADMIN FEE	577.87	506.00	506.00	505.70	.00	433.00	
TOTAL 12/06 MWPAT ISSUE CW-0	55,907.74	55,836.00	55,836.00	55,835.45	.00	55,765.00	
60772619 12/18/07 MWPAT ISSUE 06-36							
60772619 591100 PRINCIPLE	45,304.00	46,219.00	46,219.00	46,219.00	.00	47,153.00	
60772619 595100 INTEREST	8,392.68	7,478.00	7,478.00	7,477.45	.00	6,544.00	
60772619 595101 ADMIN FEE	629.45	561.00	561.00	560.81	.00	491.00	
TOTAL 12/18/07 MWPAT ISSUE 0	54,326.13	54,258.00	54,258.00	54,257.26	.00	54,188.00	
60772719 MWPAT 04-32A ISSUE 11/07							
60772719 591100 PRINCIPLE	9,108.00	9,292.00	9,292.00	9,292.00	.00	9,480.00	

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TOWN OF NORTH ATTLEBOROUGH
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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LONG TERM DEBT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
60772719 595100 INTEREST	1,263.98	1,080.00	1,080.00	1,079.98	.00	893.00	_____
60772719 595101 ADMIN FEE	94.79	81.00	81.00	80.99	.00	67.00	_____
TOTAL MWPAT 04-32A ISSUE 11/	10,466.77	10,453.00	10,453.00	10,452.97	.00	10,440.00	_____
60772819 MWPAT 07-39 ISSUE 05/09							
60772819 591100 PRINCIPLE	29,948.92	30,542.00	30,542.00	30,541.72	.00	31,146.00	_____
60772819 595100 INTEREST	7,724.05	7,120.00	7,120.00	7,119.14	.00	6,503.00	_____
60772819 595101 ADMIN FEE	579.30	534.00	534.00	533.93	.00	488.00	_____
TOTAL MWPAT 07-39 ISSUE 05/0	38,252.27	38,196.00	38,196.00	38,194.79	.00	38,137.00	_____
60772919 JUNE 2009 BOND ISSUE							
60772919 591100 PRINCIPLE	75,000.00	70,000.00	70,000.00	.00	.00	70,000.00	_____
60772919 595100 INTEREST	24,500.00	21,500.00	21,500.00	10,750.00	.00	18,700.00	_____
TOTAL JUNE 2009 BOND ISSUE	99,500.00	91,500.00	91,500.00	10,750.00	.00	88,700.00	_____
60773019 MWPAT CW 05-32							
60773019 591100 PRINCIPLE	5,561.00	5,681.00	5,681.00	5,681.00	.00	5,805.00	_____
60773019 595100 INTEREST	1,450.59	1,339.00	1,339.00	1,338.17	.00	1,224.00	_____
60773019 595101 ADMIN FEE	108.79	101.00	101.00	100.36	.00	92.00	_____
TOTAL MWPAT CW 05-32	7,120.38	7,121.00	7,121.00	7,119.53	.00	7,121.00	_____
60773119 12/15/10 BOND ISSUE							
60773119 591100 PRINCIPLE	205,000.00	205,000.00	205,000.00	205,000.00	.00	205,000.00	_____
60773119 595100 INTEREST	50,475.00	42,532.00	42,532.00	23,187.50	.00	34,844.00	_____
TOTAL 12/15/10 BOND ISSUE	255,475.00	247,532.00	247,532.00	228,187.50	.00	239,844.00	_____
60773219 MWPAT CWS 05-32							
60773219 591100 PRINCIPLE	17,994.93	18,359.00	18,359.00	18,358.09	.00	18,728.00	_____

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TOWN OF NORTH ATTLEBOROUGH
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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LONG TERM DEBT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
60773219 595100 INTEREST	4,650.89	4,288.00	4,288.00	4,287.36	.00	3,917.00	_____
60773219 595101 ADMIN FEE	348.82	322.00	322.00	321.55	.00	294.00	_____
TOTAL MWPAT CWS 05-32	22,994.64	22,969.00	22,969.00	22,967.00	.00	22,939.00	_____
60773319 MWPAT CW-04-32B							
60773319 591100 PRINCIPLE	5,893.00	6,012.00	6,012.00	6,012.00	.00	6,133.00	_____
60773319 595100 INTEREST	817.79	699.00	699.00	698.74	.00	578.00	_____
60773319 595101 ADMIN FEE	61.34	53.00	53.00	52.41	.00	44.00	_____
TOTAL MWPAT CW-04-32B	6,772.13	6,764.00	6,764.00	6,763.15	.00	6,755.00	_____
60773419 MWPAT CW-10-31							
60773419 591100 PRINCIPLE	374,438.00	383,994.00	383,994.00	383,994.00	.00	393,794.00	_____
60773419 595101 ADMIN SUB	18,005.89	17,438.00	17,438.00	17,437.06	.00	16,854.00	_____
TOTAL MWPAT CW-10-31	392,443.89	401,432.00	401,432.00	401,431.06	.00	410,648.00	_____
60773719 MWPAT CW-10-31A							
60773719 591100 PRINCIPLE	361,725.48	361,954.00	361,954.00	361,953.03	.00	362,172.00	_____
60773719 595101 ADMIN SUB	14,181.18	13,639.00	13,639.00	13,638.60	.00	13,096.00	_____
TOTAL MWPAT CW-10-31A	375,906.66	375,593.00	375,593.00	375,591.63	.00	375,268.00	_____
60773919 5/1/14 BOND ISSUE							
60773919 591100 PRINCIPAL	40,000.00	40,000.00	40,000.00	.00	.00	45,000.00	_____
60773919 595100 INTEREST	14,692.50	13,893.00	13,893.00	6,946.25	.00	13,093.00	_____
TOTAL 5/1/14 BOND ISSUE	54,692.50	53,893.00	53,893.00	6,946.25	.00	58,093.00	_____
60774019 5/15/15 BOND ISSUE							
60774019 591100 PRINCIPAL	100,000.00	90,000.00	90,000.00	.00	.00	90,000.00	_____

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LONG TERM DEBT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
60774019 595100 INTEREST	24,950.00	22,950.00	22,950.00	11,475.00	.00	21,150.00	_____
TOTAL 5/15/15 BOND ISSUE	124,950.00	112,950.00	112,950.00	11,475.00	.00	111,150.00	_____
60774119 5/1/16 BOND ISSUE							
60774119 591100 PRINCIPAL	65,000.00	65,000.00	65,000.00	.00	.00	65,000.00	_____
60774119 595100 INTEREST	26,750.00	23,500.00	23,500.00	11,750.00	.00	20,250.00	_____
TOTAL 5/1/16 BOND ISSUE	91,750.00	88,500.00	88,500.00	11,750.00	.00	85,250.00	_____
60774319 4/1/18 ISSUE GOB							
60774319 591100 PRINCIPAL	45,000.00	45,000.00	45,000.00	45,000.00	.00	45,000.00	_____
60774319 595100 INTEREST	31,350.00	29,100.00	29,100.00	29,100.00	.00	26,850.00	_____
TOTAL 4/1/18 ISSUE GOB	76,350.00	74,100.00	74,100.00	74,100.00	.00	71,850.00	_____
60774419 6/3/19 ISSUE GOB							
60774419 591100 PRINCIPAL	50,000.00	50,000.00	50,000.00	.00	.00	50,000.00	_____
60774419 595100 INTEREST	34,755.83	32,450.00	32,450.00	16,225.00	.00	29,950.00	_____
TOTAL 6/3/19 ISSUE GOB	84,755.83	82,450.00	82,450.00	16,225.00	.00	79,950.00	_____
61771019 2/15/03 ISSUE							
61771019 591100 PRINCIPLE	45,000.00	45,000.00	45,000.00	45,000.00	.00	40,000.00	_____
61771019 595100 INTEREST	7,730.00	5,705.00	5,705.00	5,705.00	.00	3,680.00	_____
TOTAL 2/15/03 ISSUE	52,730.00	50,705.00	50,705.00	50,705.00	.00	43,680.00	_____
61772319 OCTOBER 2006 BOND ISSUE							
61772319 591100 PRINCIPLE	25,000.00	25,000.00	25,000.00	25,000.00	.00	25,000.00	_____
61772319 595100 INTEREST	6,900.00	5,900.00	5,900.00	3,200.00	.00	4,900.00	_____
TOTAL OCTOBER 2006 BOND ISSU	31,900.00	30,900.00	30,900.00	28,200.00	.00	29,900.00	_____
61772519 OCTOBER 2007 BOND ISSUE							
61772519 591100 PRINCIPLE	80,000.00	80,000.00	80,000.00	80,000.00	.00	80,000.00	_____

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TOWN OF NORTH ATTLEBOROUGH
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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LONG TERM DEBT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
61772519 595100 INTEREST	24,062.50	20,783.00	20,783.00	20,782.50	.00	17,503.00	_____
TOTAL OCTOBER 2007 BOND ISSU	104,062.50	100,783.00	100,783.00	100,782.50	.00	97,503.00	_____
61772919 JUNE 2009 BOND ISSUE							
61772919 591100 PRINCIPLE	35,000.00	35,000.00	35,000.00	.00	.00	35,000.00	_____
61772919 595100 INTEREST	13,925.00	12,525.00	12,525.00	6,262.50	.00	11,125.00	_____
TOTAL JUNE 2009 BOND ISSUE	48,925.00	47,525.00	47,525.00	6,262.50	.00	46,125.00	_____
61773119 12/15/10 BOND ISSUE							
61773119 591100 PRINCIPLE	160,000.00	80,000.00	80,000.00	80,000.00	.00	30,000.00	_____
61773119 595100 INTEREST	11,975.00	7,275.00	7,275.00	4,387.50	.00	5,213.00	_____
TOTAL 12/15/10 BOND ISSUE	171,975.00	87,275.00	87,275.00	84,387.50	.00	35,213.00	_____
61773819 5/15/13 ISSUE GOB							
61773819 591100 PRINCIPLE	35,000.00	35,000.00	35,000.00	.00	.00	35,000.00	_____
61773819 595100 INTEREST	7,470.00	6,070.00	6,070.00	3,035.00	.00	4,670.00	_____
TOTAL 5/15/13 ISSUE GOB	42,470.00	41,070.00	41,070.00	3,035.00	.00	39,670.00	_____
61774019 5/15/15 BOND ISSUE							
61774019 591100 PRINCIPAL	95,000.00	95,000.00	95,000.00	.00	.00	95,000.00	_____
61774019 595100 INTEREST	20,162.50	18,263.00	18,263.00	9,131.25	.00	16,363.00	_____
TOTAL 5/15/15 BOND ISSUE	115,162.50	113,263.00	113,263.00	9,131.25	.00	111,363.00	_____
61774119 5/1/16 BOND ISSUE							
61774119 591100 PRINCIPAL	85,000.00	85,000.00	85,000.00	.00	.00	85,000.00	_____
61774119 595100 INTEREST	35,350.00	31,100.00	31,100.00	15,550.00	.00	26,850.00	_____
TOTAL 5/1/16 BOND ISSUE	120,350.00	116,100.00	116,100.00	15,550.00	.00	111,850.00	_____
61774219 4/1/17 ISSUE GOB							
61774219 591100 PRINCIPAL	55,000.00	55,000.00	55,000.00	55,000.00	.00	55,000.00	_____

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TOWN OF NORTH ATTLEBOROUGH
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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LONG TERM DEBT	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
61774219 595100 INTEREST	17,962.50	16,863.00	16,863.00	16,862.50	.00	15,625.00	
TOTAL 4/1/17 ISSUE GOB	72,962.50	71,863.00	71,863.00	71,862.50	.00	70,625.00	
61774319 4/1/18 ISSUE GOB							
61774319 591100 PRINCIPAL	105,000.00	105,000.00	105,000.00	105,000.00	.00	105,000.00	
61774319 595100 INTEREST	76,912.50	71,663.00	71,663.00	71,662.50	.00	66,413.00	
TOTAL 4/1/18 ISSUE GOB	181,912.50	176,663.00	176,663.00	176,662.50	.00	171,413.00	
61774419 6/3/19 ISSUE GOB							
61774419 591100 PRINCIPAL	65,000.00	65,000.00	65,000.00	.00	.00	65,000.00	
61774419 595100 INTEREST	45,048.33	42,050.00	42,050.00	21,025.00	.00	38,800.00	
TOTAL 6/3/19 ISSUE GOB	110,048.33	107,050.00	107,050.00	21,025.00	.00	103,800.00	
61774519 4/15/2021 ISSUE GOB							
61774519 591100 PRINCIPAL	.00	.00	.00	.00	.00	120,000.00	
61774519 595100 INTEREST	.00	.00	.00	.00	.00	60,100.00	
TOTAL 4/15/2021 ISSUE GOB	.00	.00	.00	.00	.00	180,100.00	
70771019 2/15/03 ISSUE							
70771019 591100 PRINCIPLE	110,000.00	110,000.00	110,000.00	110,000.00	.00	110,000.00	
70771019 595100 INTEREST	19,560.00	14,610.00	14,610.00	14,610.00	.00	9,660.00	
TOTAL 2/15/03 ISSUE	129,560.00	124,610.00	124,610.00	124,610.00	.00	119,660.00	
TOTAL LONG TERM DEBT	7,180,203.08	6,641,247.00	6,641,247.00	4,238,482.62	.00	6,891,945.00	
017529 INTEREST SHORT TERM							
017529 591100 PAYDOWN	550.00	90,000.00	90,000.00	.00	.00	120,000.00	
money to cover debt issuance costs and interest on short term notes							
TOTAL INTEREST SHORT TERM	550.00	90,000.00	90,000.00	.00	.00	120,000.00	
TOTAL INTEREST ON SHORT TERM	550.00	90,000.00	90,000.00	.00	.00	120,000.00	
019119 RETIREMENT & PENSION							
019119 578100 PENSIONFND	3,080,964.00	3,283,025.00	3,283,025.00	3,283,025.00	.00	3,437,809.00	

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

RETIREMENT & PENSION	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
TOTAL RETIREMENT & PENSION	3,080,964.00	3,283,025.00	3,283,025.00	3,283,025.00	.00	3,437,809.00	
TOTAL RETIREMENT & PENSION	3,080,964.00	3,283,025.00	3,283,025.00	3,283,025.00	.00	3,437,809.00	

019139 UNEMPLOYMENT							
019139 574200 SCHL PREMIUMS	58,181.82	200,000.00	200,000.00	84,433.45	.00	200,000.00	

I am recommending that we keep the funding for Unemployment at the same number we utilized this year 250,000 - split 200,000 with School and 50,000 for Town. This particular year there is no way to conduct a proper analysis of past expenditure as a prediction for the future based on FY21 and the COVID activity/reimbursements. Since we are unaware of the state budget for the Town, I recommend keeping the Unemployment line at the same level as a precaution.

Currently the weeks covered are as follows:

- 26 regular
- 20 MA extension
- 13 Federal Extension

019139 574200 TOWN PREMIUMS	983.88	50,000.00	50,000.00	6,105.30	.00	50,000.00	
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I am recommending that we keep the funding for Unemployment at the same number we utilized this year 250,000 - split 200,000 with School and 50,000 for Town. This particular year there is no way to conduct a proper analysis of past expenditure as a prediction for the future based on FY21 and the COVID activity/reimbursements. Since we are unaware of the state budget for the Town, I recommend keeping the Unemployment line at the same level as a precaution.

TOTAL UNEMPLOYMENT	59,165.70	250,000.00	250,000.00	90,538.75	.00	250,000.00	
TOTAL UNEMPLOYMENT COMPENSAT	59,165.70	250,000.00	250,000.00	90,538.75	.00	250,000.00	

019149 HEALTH INSURANCE							
019149 538003 ADMIN EXP	52,020.07	52,424.00	52,424.00	49,908.80	.00	56,382.00	

Total line = 56384
This account includes 3 charges:

- #1
Town/School HHS Penalty for those employees with delayed enrollment in Medicare Part B. The monthly charges are 3557 and will only be reduced with retiree lives lost. The total annual charge is calculated using the December bill of 3557 x 12 months = 42684
- #2
NFP Health Insurance Consultant - annual charge = \$9,500.00
- #3
Cafeteria Plan Mitigation Administration Fee = 350.00 per month x 12 months = 4200

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TOWN OF NORTH ATTLEBOROUGH
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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

HEALTH INSURANCE	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
019149 574000 SCHL INSRNCPREM	5,985,168.78	6,299,278.00	6,299,278.00	4,156,410.84	.00	6,540,768.00	
Includes a projected increase in premium costs							
019149 574000 TOWN INSRNCPREM	2,483,796.66	2,588,849.00	2,588,849.00	1,654,912.72	.00	2,581,098.00	
Includes a projected increase in premium costs							
019149 574201 SCHL RETIREE PR	658,497.43	756,812.00	756,812.00	521,982.33	.00	847,509.00	
Includes a projected increase in premium costs							
019149 574201 TOWN RETIREE PR	1,070,880.44	1,239,266.00	1,239,266.00	827,572.64	.00	1,319,371.00	
Includes a projected increase in premium costs							
019149 574211 HRA MITIGA	77,281.14	122,775.00	122,775.00	41,234.18	.00	90,831.00	
As of December the Mitigation Account balance is 93,316. This amount will be reduced as we move through the budget year and employees put in for reimbursement for Health Insurance costs.							
TOTAL HEALTH INSURANCE	10,327,644.52	11,059,404.00	11,059,404.00	7,252,021.51	.00	11,435,959.00	
TOTAL HEALTH INSURANCE	10,327,644.52	11,059,404.00	11,059,404.00	7,252,021.51	.00	11,435,959.00	
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019159 LIFE INSURANCE							
019159 574000 SCHL INSRNCPREM	11,446.18	12,151.00	12,151.00	8,986.37	.00	12,287.00	
019159 574000 TOWN INSRNCPREM	5,734.89	5,803.00	5,803.00	4,102.44	.00	5,529.00	
019159 574201 SCHL RETIREE PR	2,076.59	2,219.00	2,219.00	1,652.28	.00	2,321.00	
019159 574201 TOWN RETIREE PR	3,099.43	3,140.00	3,140.00	2,419.39	.00	3,311.00	
TOTAL LIFE INSURANCE	22,357.09	23,313.00	23,313.00	17,160.48	.00	23,448.00	
TOTAL LIFE INSURANCE	22,357.09	23,313.00	23,313.00	17,160.48	.00	23,448.00	
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019169 MEDICARE TAX							
019169 574300 SCHL MEDICARE	547,066.26	585,000.00	585,000.00	340,730.14	.00	600,000.00	
019169 574300 TOWN MEDICARE	222,307.80	230,000.00	230,000.00	175,896.18	.00	250,000.00	
TOTAL MEDICARE TAX	769,374.06	815,000.00	815,000.00	516,626.32	.00	850,000.00	
TOTAL MEDICARE	769,374.06	815,000.00	815,000.00	516,626.32	.00	850,000.00	
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019459 INSURANCES							
019459 530007 CONSULTNT	10,440.00	16,000.00	16,000.00	16,000.00	.00	16,000.00	
Costs associated with Workers' Comp claims management							

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TOWN OF NORTH ATTLEBOROUGH
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 OPERATING BUDGET FOR FISCAL 2022

FOR PERIOD 99

ACCOUNTS FOR:

LIABILITY INSURANCE	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 T MANAGER	COMMENT
019459 574000 INSRNCPREM Property, casualty, liability and Workers' Comp insurance premiums	810,741.40	757,713.00	757,713.00	751,479.88	.00	864,610.00	
TOTAL INSURANCES	821,181.40	773,713.00	773,713.00	767,479.88	.00	880,610.00	
TOTAL LIABILITY INSURANCE	821,181.40	773,713.00	773,713.00	767,479.88	.00	880,610.00	
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019469 INSURANCE APPROPRIATION							
019469 530005 MEDICALSER Drug Screening for School and General Govt. Employees	1,849.00	30,000.00	30,000.00	2,025.00	.00	30,000.00	
019469 574250 INS DEDUCT Deductible Payments for Insurance Losses	9,000.00	25,000.00	25,000.00	2,000.00	.00	25,000.00	
019469 574251 NON-INSUR Losses that are not covered by any of the Town's insurance policies	10,511.85	30,000.00	30,000.00	300.00	.00	30,000.00	
019469 578202 OTHER Medical claims for police officers and firefighters injured on duty	12,954.09	16,300.00	16,300.00	12,183.47	.00	20,000.00	
TOTAL INSURANCE APPROPRIATIO	34,314.94	101,300.00	101,300.00	16,508.47	.00	105,000.00	
TOTAL INSURANCE	34,314.94	101,300.00	101,300.00	16,508.47	.00	105,000.00	
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019498 SALARY RESERVE							
019498 518000 SAL RES Funding for Unforeseen Salary Related Expenses	.00	375,000.00	339,950.00	.00	.00	375,000.00	
TOTAL SALARY RESERVE	.00	375,000.00	339,950.00	.00	.00	375,000.00	
TOTAL SALARY RESERVE	.00	375,000.00	339,950.00	.00	.00	375,000.00	
TOTAL REVENUE	.00	.00	.00	.00	.00	.00	
TOTAL EXPENSE	95,553,901.66	101,205,305.00	101,304,640.55	72,644,498.12	414,800.00	105,940,630.00	
GRAND TOTAL	95,553,901.66	101,205,305.00	101,304,640.55	72,644,498.12	414,800.00	105,940,630.00	

** END OF REPORT - Generated by Michael Gallagher **